



Looking east from Inspiration Point – Robertstown

Regional Council of Goyder

*Annual Business Plan and Budget 2023/24 and
Long-Term Financial Plan 2023-33*



Adopted: 20th June 2023



Table of Contents

Our Region.....	4
Introduction	6
ESCOSA Report Summary	7
Annual Business Plan & Budget Summary and Long Term Financial Plan Summary	7
Rating Summary.....	25
Council Meeting Minutes 20 th June 2023.....	27
ESCOSA Local Government Advice – Regional Council of Goyder	32

Appendix A: Financial Statements

Statement of Comprehensive Income by Type - 2022 Actual, 2023 estimate, 2024 Budget.....	2
Statement of Comprehensive Income by Type – Long Term Financial Plan 2023-33.....	3
Statement of Cash Flows.....	4
Rates Summary	5
Statement of Financial Position	6
Statement of Changes in Equity	7
Cash & Reserves reconciliation.....	8
Full Cost Attribution Model	9
Financial Indicators.....	10
Uniform Presentation of Finances	11

Appendix B: Operating Expenditure and Income..... 12

Administration & Rates, Public Order, Health, Social Security & Welfare, Housing & Community Amenity, Recreation & Culture, Agricultural Services, Mining Manufacturing & Construction, Transport, Economic Affairs (including Burra Caravan Park, Paxton Square Cottages, Burra & Goyder Visitor Information Centre), NEC (other purposes), Allocations – Plant & Machinery, Engineering & overheads, Technical Services Administration, Depreciation.

Appendix C: Capital Expenditure and Income

Summary	27
Asset Management Plans	
Buildings & Structures	28
Transport.....	31
CWMS – Burra and Eudunda.....	34
Plant & Equipment Replacement Schedule	36
Appendix D: Road Re Sheetting and Re Seal Programme	
Re Sheetting - Financial Years 2023/24 and 2024/25	41
Re Seal – Financial Year 2023/24	43

GLOSSARY of TERMS

CPI	Consumer Price Index
CWMS.....	Community Waste Water Management Scheme
EBA	Enterprise Bargaining Agreement
ESCOSA.....	Essential Services Commission of South Australia
LGPI.....	Local Government Price Index
LRCI.....	Local Roads Community Infrastructure Funding – Phase 4
LTFP	Long Term Financial Plan
NRM.....	Natural Resources Management
RBA	Reserve Bank of Australia
RTR.....	Roads to Recovery
YAC.....	Youth Advisory Committee



Our Region

❖ Area	6,681km ²
❖ Population (2021 Census)	4,060
❖ Road Distance of	3,467km
- rural sealed roads	108km
- rural sheeted and graded roads	2,282km
- rural unformed roads	533km
- township sealed roads	59km
- township sheeted and graded roads	23km
- road reserves	462km
❖ Number of Assessments	5,214
❖ Number of Rateable Assessments	4,528
❖ General Rate Revenue	\$5.45M
❖ Operating Income	\$12.77M
❖ Operating Expenditure	\$12.90M
❖ Capital Expenditure	\$6.95M
❖ Local Industries	
- Primary Production	
- Mineral Processing	
- Engineering	
- Power Generation	
- Tourism	





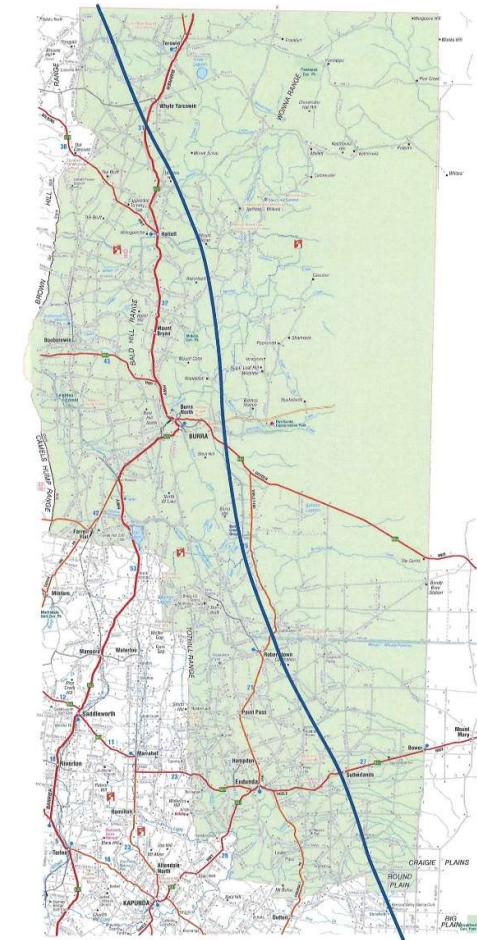
Goyder's Line

The Regional council of Goyder was named in honour of George Woodroffe Goyder, whose famous "Goyder's Line" traverses the Council region.

George W Goyder

In 1865, following some years of drought, Goyder was sent north to determine the line of demarcation between where rainfall had extended and where the drought conditions prevailed. Thus was established the so-called "Goyder's line of rainfall" which followed the southern boundary of the vast saltbush areas of the north.

Goyder's line runs from a little north of Pinnaroo in a curve past Eudunda and Burra to Terowie, then between Yongala and Peterborough, then north-west to Mount Remarkable and south to Moonta. Goyder's Line provides a very accurate guide to the separation point between lands suitable for all sorts of agriculture on a long-term sustainable basis and lands suitable only for grazing.



— Goyder's Line

— Goyder Council Area



Introduction

Under Section 123 of the Local Government Act 1999, the Council must have for each financial year an annual business plan and a budget.

The annual business plan is the Council's core statement of its intended programs and outcomes for the year. It links the Council's longer-term planning for the area, as set out in its strategic management plans, with the allocation of resources in its budget. It also establishes the basis for a review of the Council's performance over the year included in its annual report.

The document includes the following elements:

- ❖ a summary of the Council's longer-term objectives as set out in its strategic management plan – Master Plan (2022-2037);
- ❖ significant influences for the year including financial factors, asset renewal needs and progress on continuing projects;
- ❖ the Council's specific objectives for the year against which its performance will be measured;
- ❖ the activities (services and projects) that the Council intends to undertake to achieve its objectives;
- ❖ a summary of the proposed sources of revenue for the year;
- ❖ Council's proposed approach to rating for the year and what it means for ratepayers.

Under Section 122 of the Local Government Act 1999, Council is required to prepare a long-term financial plan and an infrastructure and asset management plan for a period of at least 10 years.

This ten-year Long Term Financial Plan (LTFP) for the Regional Council of Goyder covers the period commencing 1st July 2023 to 30th June 2033 with year one of the Plan being the Annual Business Plan and Budget for the period 1st July 2023 to 30th June 2024. Incorporated into this document is the data extracted from the draft Asset and Infrastructure Management Plans for Council's assets including transport infrastructure, CWMS, buildings and associated infrastructure. The LTFP is designed as a high-level document with the following aims to ensure that:

- ❖ Council have a financial rating strategy in place to meet the annual operating costs of Council and adequately maintain or enhance services levels to the community,
- ❖ Council can adequately fund future replacement and refurbishment of its assets base and that deteriorated infrastructure is repaired or replaced on time,
- ❖ Deprecation accurately reflects the level at which council replaces and/or enhances its assets and infrastructure,
- ❖ Sufficient funds are available to meet the plan requirements and fund the Section 155 reserves (CWMS, Waste Management, Burra Caravan Park, and Paxton Square Cottages), and
- ❖ Debt levels are maintained within acceptable parameters and borrowings are minimised.

Under Section 123 of the Local Government Act 1999 – Annual Business Plans and Budgets

“A council must, as required by the regulations, and may at any time, reconsider its annual business plan or its budget during the course of a financial year and, if necessary or appropriate, make any revisions.”

Monthly financial and operational variance reports are provided to Council which detail Council's performance against the measures contained in the Annual Business Plan, Annual Budget and Long-Term Financial Plan. This provides a valuable measuring tool which enables Council to make informed decisions regarding progress of projects undertaken, analyse goals achieved and allows a progressive revision of the elements influencing the LTFP.



ESCOSA Report Summary

In 2022 the State Government announced the Local Government Rates Oversight Scheme whereby ESCOSA is to provide advice to Council which is required to publish this advice as part of its draft annual business plan. Goyder is a first tranche Council reviewed, ESCOSA will review all 68 councils over a four-year cycle.

The advice provides independent and transparent information to your community, elected members and council officers relating to your council's annual business plans and budgets. These have been assessed by the Commission in the context of your long-term financial plans and infrastructure and asset management plans. Consistent with the Act, this is advice only, with decision making remaining in the hands of the council; however, the advice is intended to add value by identifying both risks and areas of good practice for your council to consider in its planning processes.

In summary, the Commission's advice in relation to your council is the financial position and outlook is sustainable with historic and future small operating surpluses, reliant on growth in rates and grants income. The Council has been able to achieve this position with a small rates base. The Council will continue to rely on rate contributions, as well as grants income growth, to achieve this performance, but is also forecast to accumulate cash reserves with a period of cost constraint and service consolidation. This should provide it with leverage to consider allocating funds towards spending initiatives or reducing further rate increases if appropriate, in consultation with its community.

The Commission recommends your council make seven changes to its strategic management plans to ensure its financial sustainability and provide confidence to ratepayers that they are paying the right level of rates for council services.

Recommendations for your council, one of 15 councils reviewed in 2022-23 and to be reassessed in four years' time, are:

- Provide more transparency on inflation assumptions feeding into projected revenue and expenses, distinct from real impacts, in its long-term financial plan.*
- Review inflation assumptions from July given the potential for higher short-term inflation before a return to the long-term average.*
- Monitor cost growth in its budget.*
- Report actual and projected cost savings annually to show it is achieving efficiency across its operations and service delivery.*
- Review forecast cash reserves to determine if they can be allocated to spending or help lower future rates.*
- Finalise and adopt its asset management plans across categories and publish them to the Council website.*
- Review and consider limiting future rate increases above inflation to reduce emerging cost-of-living stress in the community.*

The responses to the seven recommendations are contained in the following summaries.

Public Consultation & Publication

The Local Government Act requires consultation on the draft annual business plan. This enables consultation to be undertaken at an earlier stage on Council priorities, funding, and rating policies without having to wait until more detailed financial information is available towards the end of the financial year. Consultation must be undertaken on the draft annual business plan in accordance with the Council's adopted public consultation policy, the minimum requirements for which are set out in Section 123 (4) of the Local Government Act. The minimum consultation requirement comprises publication of a notice in the local press allowing at least 21 days for written submissions and/or verbal submissions at a public meeting. The public meeting may form part of a meeting of the Council. Section 123 (5) requires that copies of the draft annual business plan must be available at the meeting and for at least twenty-one (21) days before the meeting.



The draft plans were adopted for Public Consultation at the Council Meeting of the 18th April 2023. One public submission was received by the closing date, being 4pm, Tuesday 9th May 2023 and this was tabled at the Council's Meeting Tuesday 16th May 2023 from 3.00pm to 4.00pm. This minimum requirement is quite specific and focuses on the completed draft annual business plan document.

Section 123 (9) of the Act requires that a Council must prepare a summary of the annual business plan to be sent out with the first rates notice for the year. Copies of the full Annual Business Plan and Budget 2023/24 and ten-year LTFP 2023-33 are available to the public from the Council offices. (Council place a copy on their website www.goyder.sa.gov.au for downloading).

The annual business plan and budget sets out the Council's proposed services, programs, and projects for 2023/24. It aims to maintain efficient services for the community and continue progress towards the longer-term objectives for the Region set out in the Strategic Management – Master Plan (2022-2037) adopted by Council. (Refer to Council's website www.goyder.sa.gov.au)

1. Our Vision

One Goyder – A vibrant community that embraces change and is characterized by strong and responsible leadership.

Our Community – Includes people who live, work, participate or contribute to community life as well as access services in the Goyder region.

Strategies

Engaging the Community: Council and Community sharing information and working together.

Strengthening Community: A well-resourced, active, and connected community

Economic Resilience: A strong economy that supports jobs growth, opportunities for community and business development for a diverse community.

Our Environment and Heritage is Valued and Protected: Responsible and well informed management of our natural and built environment and cultural heritage.

Community Assets and Infrastructure: A planned and funded Infrastructure and Asset Management Program that supports the long-term financial sustainability of Council.

Leading the way: Strong leadership through a cohesive, effective team.

2. Significant Influences and Priorities

Several significant factors have influenced the preparation of the Council's Annual Business Plan and Budget 2023/24 and LTFP 2023-34. The ESCOSA advice is for Council to:

- *Provide more transparency on inflation assumptions feeding into projected revenue and expenses, distinct from real impacts, in its long-term financial plan.*
- *Review inflation assumptions from July given the potential for higher short-term inflation before a return to the long-term average.*
- *Review and consider limiting future rate increases above inflation to reduce emerging cost-of-living stress in the community.*



Cost Indices: A more comprehensive cost index for expenditure components is now included in the annual business plan and budget and LTFP being contractors and materials and salaries and wages with reference to long-term RBA projections. Refer to the attached source table:

<u>Year</u>	<u>1</u>	<u>2</u>	<u>3</u>	<u>4</u>	<u>5</u>	<u>6</u>	<u>7</u>	<u>8</u>	<u>9</u>	<u>10</u>
	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
CPI - Contractors & Materials	4.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
CPI - Salaries & Wages	7.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
Eudunda CWMS	4.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
Burra CWMS	4.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
Waste	4.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
Target Rates Increase	6.95%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%

Cost Index - CPI and Local Government Price Index: The annual Adelaide CPI for the March 2023 quarter was 7.9% and the Local Government Price index for the same period was 6.4%. The RBA data forecast a CPI of 4.5% for the year end December 2023 and 3.6% for the year end June 2024. The long-term RBA forecast is for a target CPI of 3% by June 2025.

Taking into consideration the above cost indices, Council forecast a contractors and materials cost index of 4.0% for the 2023-24 financial year and 3.0% for the remaining nine years of the 2023-33 long term financial plan.

The current Council AWU EB and ASU EA have a minimum annual pay increase of 2.0% or March Adelaide CPI and expire in June 2024. The RBA forecast a CPI of 6.75% for the year end June 2023.

Taking into consideration the above cost indices and the pay increases contained in the terms of the current EBA'S in place Council forecast a salaries and wages cost index of 7.0% for the 2023-24 financial year and 3.0% for the remaining nine years of the 2023-33 long term financial plan.

Rates Revenue Increase: Council considered the impact of the Nil increase in general rate revenue on Council income in the two financial years 2019/20 and 2020/21, the decrease in Grants Commission Funding in 2020/21 and the impact of high inflation in the 2022/23 financial year and have forecast a general rate revenue increase of **6.95%** for the 2023/24 financial year. Increases of **3.0%** are factored into the remaining nine years of the ten-year LTFP in line with RBA forecast long term CPI increases. In 2021/22 the rate burden was distributed 70% rural and 30% urban and this split has been maintained throughout the life of the ten-year LTFP. Council considered the 2012 Rating Review Report recommendations of attaining rate parity between Burra and Eudunda townships by 2015/16 and this was achieved within the required timeframe.

Overdue rates and charges (CWMS, Waste Service and NRM levy) as at the 30th June 2022 totaled \$590k (\$593k as at 30th June 2021) which is 9.7% of the total amount of rates and charges levied in 2021/22. Rates levied in 2021/22



comprised 30% urban and 70% rural yet the outstanding rates as at 30th June 2021 comprised 68% urban and 32% rural.

The fixed charge per rateable assessment dropped to \$150 in 2015/16 and this charge remains at this amount for the 2023/24 financial year and the remaining nine years of the LTFP. Council consider this a prudent move to alleviate the rate pressure on the owners of low value properties, and to achieve greater equity in the rate distribution.

Interest Rates: As at the 9th June 2023 the Local Government Finance Authority interest rate earned on deposits is 4.3% and the rate for Cash Advance Debenture loan borrowings is 6.05%.

Capital valuations: Rateable Capital Valuations throughout the Council area increased by **33.2%** for the period 1st July 2022 to 28th May 2023. The rural locality category increased **34.67%** and the urban locality category increased **24.08%**.



Council Staff

Personnel

Administration: The current full time equivalent of staff is 17.6 comprising Administration 8.3, Compliance 1.0, Technical Services 4.0, Tourism & Events 0.6, YAC and Community Engagement 0.9, Visitor Information Centre 1.8, and a Sports and Recreation Officer 1.0. These levels, except fixed term contracts, are forecast to remain throughout the term of the LTFP. Council in conjunction with the Clare and Gilbert Valleys Council have agreed to fund the role of Sports and Recreation Officer for 2 years to the 30th June 2025. The role of Arts and Cultural Facilitator was transferred to Country Arts SA and Council have agreed to fund this role until the 30th June 2025.

Technical Services: The current staffing levels are 18 permanent full-time staff, 3 contract full-time staff, Workshop Manager and Waste Compactor Operator. This staffing level is forecast to remain throughout 2023/24 as the current Roads to Recovery programme is scheduled from 2019/20 until 2023/24. The cessation of RTR funding in 2024 may



result in a reassessment of current staffing levels. Council actively seeks grant funding through external avenues such as the Special Local Roads, Black Spot Programs, State and Federal Government Authorities and private works.



SALA – Eudunda 2022

Other Significant Influences include:

- ❖ Requirement to maintain and improve infrastructure assets to acceptable standards including roads, footpaths, lighting, storm water drainage, street trees and plantings, open space and Council properties.
- ❖ Technical Services have an allocated budget of \$125k to aid with compilation of scoping, design, and costing for future capital projects to enable submission for grant funding. Additional funding of \$15k has been provided to scope out the Eudunda Top Park Development and Hallett Pool Precinct.
- ❖ Changes imposed by other governments e.g., Environmental Protection Authority waste levy, Regional Landscapes Levy
- ❖ Local Government Financial Sustainability guidelines and measures
- ❖ Continue to provide community development schemes for the reuse of wastewater from the CWMS at Eudunda and Burra wherever possible.
- ❖ Maintenance of Councils extensive network of roads, including patrol grading, servicing communities, and providing residential access
- ❖ Maintenance and minor upgrades will be continued on building assets throughout the region including toilet blocks, footpaths, parks, and reserves.
- ❖ Major projects including those partnered with other entities including Federal and State Governments, which rely on a commitment from the Council to share the costs.
- ❖ World Heritage Listing for Burra – Council has budgeted \$65k for the Burra Town Plan for World Heritage Listing and \$15k to send a delegation of elected members and council staff to the ICOMOS (International Council on Monuments and Sites) 21st General Assembly and Scientific Symposium scheduled for Sydney in September 2023. The ICOMOS conference offers the opportunity to agencies representing World Heritage bids to access experts and international advisors on tentative and inscription preparation and planning, it is rare that ICOMOS meet in Australia.
- ❖ Service and infrastructure requirements for a generally steady population with a demographic that contains a greater concentration of population in the under 17 age range and the over 50 age range compared to the State population distribution.
- ❖ Commitments to continuing projects and partnership initiatives including, Mid North Community Passenger Network, Legatus Group, Regional Development Board of Yorke and Mid North.



General MacArthur Commemorative Event Terowie 2023

❖ **Roads to Recovery Grants**

The Federal Government Roads to Recovery Scheme is due to provide grant funding of \$685k in 2023/24, a total of \$4.1M over the 5-year period 2019-24. The Roads to Recovery Scheme has been operating since 2000 and as at the 13th June 2023 the Federal Government has not made any announcement regarding continuation beyond June 2024.

❖ **Local Roads and Community Infrastructure Grants**

In 2023 the Federal Government announced Phase 4 of the COVID-19 Local Roads and Community Infrastructure Grants with \$767,234 being awarded to Council with the successful project's completion date of 30th June 2025. On the 3rd May 2023 Council received notification from the Federal Government that \$442,557 is to be awarded to Council as part B of the LRCI Phase 4. The program aims to assist a community-led recovery from COVID-19 by supporting local jobs, firms, and procurement. Grant income and expenditure is factored into the 2023/24 financial year.

❖ **Federal Government Budget 2023/24 Announcements – May 2023**

- **Financial Assistance Grants** – the Federal Government announced that 75% of the 2023/24 grants will be brought forward to 2022/23. Council have applied a 4% increase for the 2023/24 financial year and a 3% increase for the remaining 9 years of the LTFP. The Annual Business Plan and Budget for 2023/24 does not include an amount for the 75% Financial Assistance Grants' that will be paid in 2022/23 as the exact amount remains unknown as at the 13th June 2023.

- **Supplementary Road Funding Grants** – the Federal Government announced that \$60M over three years in supplementary road funding will be allocated to South Australian councils.

In August 2022 Council received \$306,027 funding for the 2022/23 financial year out of a total South Australian allocation \$17M (formula based).

The Annual Business Plan and Budget for 2023/24 does not include an amount for Supplementary Road Funding as the exact amount and timing of payments remains unknown as at the 13th June 2023.

❖ **Impact of COVID-19 on Council Operations**

Council experienced reduced activity at the Burra Caravan Park in 2021/22 due to state border closures and lockdowns and forecast a return to pre COVID occupancy in 2022/23. Council's net expenditure on COVID measures in 2021/22 was \$79k and this is forecast to decrease to \$25k in 2022/23. Council have not forecast any COVID related expenditure in 2023/24.

❖ The Asset Management Plans for CWMS, Buildings and transport infrastructure are under construction and preliminary projects and costing has been incorporated into the Annual Business Plan & Budget and LTFP. The draft Asset Management Plan for transport was released for public consultation in March 2022 and adopted by Council in May 2022.



- ❖ Councils land, buildings and infrastructure, bridges and CWMS were revalued in the 2018/19 financial year and depreciation reassessed in line with asset condition and cycle and replacement timeframes. The next revaluation is due in the 2023/24 financial year.
- ❖ Dean Newbery and Partners were appointed Council Auditors for the five-year period commencing 1st July 2022. A preliminary site visit is scheduled for May 2023 with the follow up final audit to be carried out during August-September 2023.
- ❖ Renegotiating Community Land Leases

Asset Management Strategies:



Flood Damage Geranium Plains Road 2022

Transport Infrastructure:

1. Roads: Sealed

- ❖ **Maintenance:** \$80k in 2023/24 on patching, potholing, and general shoulder repairs across the Council area
- ❖ **Construction: Roads to Recovery:** \$875k North Booborowie Rd to Council border,
- ❖ **Special Local Roads:** Hills Rd reconstruction of \$300k,
- ❖ **Re Seals:** Council Wide \$568k.

2. Roads - Un Sealed

Maintenance: \$575k has been allocated for patrol grading and maintenance in 2023/24, and \$1.81M has been allocated to re sheeting 98km.

3. Footpaths, Kerbing, Guttering, Storm Drains and Floodways, Bridges

Maintenance: \$175k in 2023/24

Construction:

- ❖ **Floodways:** reconstruct Black Springs Rd \$160k, Bower Rd \$70k, Caroon Rd \$50k, Geranium Plains Rd repair \$50k, Junction Rd repair \$50k, Lower Bright Rd repair \$40k, Powerline Rd repair \$80k, Rocky Plains Rd repair \$50k,



- ❖ **Footpaths:** Burra – Commercial St resurface \$150k
- ❖ **Kerbing:** Burra – Ludgvan St repair \$130k, Bridge Tce repair \$50k, Market St Burra from the Skate Park to motel entrance \$20k, The Crescent Burra \$50k, Queen St Burra \$50k
- ❖ **National Heavy Vehicle Regulation upgrades:** \$150k Council wide
- ❖ **Signs:** Historical signage Leighton \$8k



Flood Damage Lower Bright Road 2022

Buildings and Associated Infrastructure

Major maintenance and capital work to be undertaken in 2022/23

- ❖ **Waste Transfer Stations:** Booborowie construction \$35k, Farrell Flat construction \$40k
- ❖ **Cemeteries:** Burra - wall repairs \$10k, Farrell Flat fencing \$10k
- ❖ **Council Offices:** Burra \$8k and Eudunda \$3k
- ❖ **Council Depot:** Robertstown pump installation \$20k
- ❖ **Pools:** **Eudunda** – main pool & toddler pool painting \$40k, shade shelter painting \$4k, interior ceiling toilet block \$7k, interior floor covering canteen \$2k, plant replacement \$20k, **Burra** – amenities block internal painting \$15k, shade sail replacement \$7.5k, **Hallett** - scoping study for pool replacement \$5k
- ❖ **Buildings – Unicorn Brewery:** stairs \$22k, Morphet's and Hectors Shaft engineering assessment \$50k, **Eudunda Heritage Gallery:** new roofing and structure \$250k, **Burra and Goyder Visitor Information Centre:** upgrade including front verandah replacement \$100k, **Mt Bryan Public Toilets:** disabled access \$10k, **Eudunda South Tce Toilets:** refurbishment \$10k, **Burra Town Hall:** repairs - \$19k, **Burra Activities Centre:** drainage \$10k, **Burra Art Gallery:** guttering \$15k and new Hot Water System \$2k.
- ❖ **Burra Caravan Park:** refurbishment \$30k,
- ❖ **Paxton Square Cottages:** exterior refurbishment \$125k – in 2023 Council were successful in obtaining a \$180k grant from the Commonwealth Government for external wall remediation and renewal for the cottages. The cottages are required to commit \$50k to the project and this will be funded from the cottages reserve account.



Paxton Square Cottages – highlighting the external wall areas requiring remediation.

- ❖ **Passport Product Sites:** upgrades \$50k
- ❖ **Reserves and park furniture:** Trail – Eudunda to Hampden \$100k, **Eudunda Nicholson Reserve:** new playground \$65k, shade sail \$10k, Dog Park Shelter \$15k,
- ❖ **Tree Management:** Burra Mine Site \$30k, Duncan Park Farrell Flat \$10k



Elected member council wide tour 2023

- ❖ **Waste Management strategy:** organics study \$15k, new 3 bin rollout \$200k,
- ❖ **CWMS: Burra:** Bulk Chlorine Storage \$20k, communications review \$5k, **Eudunda:** Bulk Chlorine Storage \$20k, communications review \$5k, renewal works scoping study \$40k

Buildings and associated infrastructure have been classed as:

- ❖ **Core Council Activities:** includes Council Offices, Council Depots, and CWMS infrastructure.
- ❖ **Council Core Community:** includes Halls, Burra Art Gallery, Burra & Goyder Visitor Information Centre, Pools and Pool Buildings, Burra Community Activities Centre, Eudunda Health Clinic, Eudunda Heritage Gallery, Public Toilets



- ❖ **Council Heritage & Self-Funding Buildings:** Paxton Square Cottages, Burra Caravan Park, Passport Product Sites, Council House
- ❖ **Council Recreation:** includes recreation grounds, clubrooms.
- ❖ **External Council Activities:** includes CFS sheds, Ambulance Centres.



Burra Skate Park Opening

The Annual Business Plan & Budget and LTFP allocate funds set aside from general rate revenue for Ward funding in 2023/24 of 3.5%. The total amount provided in the 2023/24 budget year for the ward funds is \$190k and \$2.19M over the life of the LTFP. Associations that own or are responsible for **Council recreation buildings** and associated infrastructure may apply to Council for access to ward funds to upgrade buildings and/or associated infrastructure.

Council heritage buildings such as Paxton Square Cottages and the Passport product sites are self-funding with the income generated funding the Asset Management Programs. In addition, the Burra Caravan Park is self-funding with the surplus generated being utilised to fund its Asset Management Programme.

Project Scoping-

Burra Cultural Precinct: in 2018 Council engaged Phillips/Pilkington Architects to undertake the concept plans and architectural drawings for the proposed Burra Cultural and Events Centre. The proposed development includes relocating the Burra and Goyder Visitor Information Centre to a new building linking the Burra Town Hall and Art Gallery and undertaking extensive modifications to the Town Hall and Art Gallery to expand their respective opportunities for growth. The Town Hall will be able to attract a much wider variety of performances with an ungraded green room and enhanced performer backstage areas. The Gallery will be expanded twofold, to enable a much greater area to display art including a humidity-controlled environment for exceptional touring art collections.

Initial cost estimates indicate a capital outlay of approximately \$8.6M Council has secured funding from the State Government Infrastructure Program for \$2.1M and will lodge an application with the Commonwealth Government for the Growing Regions Program when it opens in 2023. If the Commonwealth Grant is successful, and with cost escalations over the period from 2018 to 2023 it is envisaged that Council will need to meet the Commonwealth Grant on a 50/50 basis. Further public consultation is to occur, and Council is required to have a Prudential Report prepared under S48 of the Local Government Act 1999.

CWMS Networks: The draft CWMS Asset Management Plans for the Eudunda and Burra schemes were completed in 2022/23 and the final draft for Public Consultation will be released in 2023/24.



Plant and Equipment: The following plant and equipment is due for replacement in 2023/24

- ❖ Compliance Vehicle - \$50k
- ❖ Maintenance Officer Van - \$50k
- ❖ Dual cab/utility – fleet - \$50k
- ❖ Grader - replacement - \$420k
- ❖ Loader – Wheeled – replacement - \$440k.
- ❖ Minor Plant - \$15k

3. Continuing Services

All Councils have basic responsibilities under the Local Government Act and other relevant legislation. These include:

- ❖ regulatory activities including maintaining the voters roll and supporting the elected Council;
- ❖ setting rates, preparing an annual budget, and determining longer-term strategic management plans for the area;
- ❖ management of basic infrastructure including roads, footpaths, parks, public open space, street lighting and storm-water drainage.
- ❖ street cleaning and rubbish collection;
- ❖ development planning and building assistance;
- ❖ various environmental health services, animal management.
- ❖ Mid North Community Passenger Network Scheme

In response to community needs the Council also provides further services and programs including:

- ❖ funding for School Community Library Services at Burra and Eudunda
- ❖ ongoing support to staff and maintain the Burra and Goyder Visitor Information Centre
- ❖ support for Regional Goyder Visitor Information Outlets
- ❖ Australia Day Celebration Funding



Australia Day 2023 – Terowie

- ❖ Robertstown Community Centre annual funding of \$7k
- ❖ Inspection of food premises
- ❖ Fire prevention education



- ❖ heritage conservation management plan
- ❖ Youth Advisory Committee projects including Youth Week
- ❖ Battle of the Bands
- ❖ Copper and Stone festival
- ❖ Improvements to open spaces – parks, gardens, and streetscapes upgrades



Copper and Stone Festival – Scheduled for September 2023

In all services the Council seeks to be responsive to changing needs including:

- ❖ the need to provide upgrades to the Burra and Eudunda Community Wastewater Management System operations and to provide for water reuse.
- ❖ improve standard of maintenance in towns
- ❖ continue improvements to facilities at reserves, halls, and other infrastructure.
- ❖ repairs to flood damaged roads and associated infrastructure.
- ❖ proactively engaging with community groups and Goyder businesses.



Rally of the Heartland



Minor Works requests are promoted and enable the residents to advise Council of any maintenance or capital issues that need attention.

The charges for the weekly wet and fortnightly recycling waste collection service and Community Wastewater Management Schemes will be levied to meet the annual costs of operation. In addition to the waste collection service Council maintains three waste transfer stations at Hallett, Burra, and Eudunda with construction of the Robertstown and Terowie waste transfer stations scheduled in 2023. Construction of two Waste Transfer Stations at Farrell Flat and Booborowie is planned for 2023/24. An annual large skip bin service will be provided to towns not serviced by the transfer stations, being Booborowie, Farrell Flat, Mt Bryan and Bower. Dates for these will be advertised via the press and Council website during the 2023/24 financial year.

Council adopted the 5th iteration of the Goyder Masterplan 2022-2037 in 2022 and it was released for public consultation. The Master Plan replaces the 2012 Community Plan and makes up part of the Council Strategic Management Plans as required under the Local Government Act 1999 sec 122. The Master Plan incorporate strategies and visions encapsulated in the 2012 Community Plan. It will revisit the objectives identified and include community projects in shovel ready format.

Council is committed to improving access to education by residents. During 2023/24 Council will work with the community to implement the Goyder Education Foundation. The Foundation has already received support from the Mid North Knowledge Partnership representing Flinders University and Charles Darwin University. AGL, Engie and Neoen have expressed interest in participating to expand the opportunities available across vocational, secondary, and tertiary education sectors.

Swanbury Penglase were engaged by Council to develop a Conservation Management Plan for the town of Burra in September 2018. The project has come about because of the National Listing of Australian Cornish Mining Sites: Burra and Moonta by the Federal Government in May 2017. The scope of the project is to develop a new Conservation Management Plan for National Heritage List Australian Mining Sites in Burra. The plan needs to be developed in accordance with the Burra Charter and the Federal Government's guidelines for Managing National Heritage Places. The plan was completed and adopted by Council at the Meeting of the 16th July 2019. The Conservation Management Plan will be used as a tool by Council and by State and Federal Government agencies to inform future development and decision making and management strategies for the town. Expenditure of \$65k has been factored into the 2023/24 financial year.

4. Measuring Performance – Objectives for the Year

Monthly financial and operational variance reports are provided to Council which enable monitoring and review of Council's performance against the measures and projects contained in the Annual Business Plan and Annual Budget 2022/23 and Long-Term Financial Plan 2022-32;

- ❖ Annual Operating expenditure maintained within budget – aim to have a balanced budget – reviewed monthly.
- ❖ Ongoing maintenance and monthly updating and review of Councils Asset Management Plans and Long-Term Financial Plans.

Objectives for the previous year 2022/23

Council forecast an operating deficit of \$2.41M - this is revised to an operating deficit of \$3.15M as at 9th June 2023 – a deficit increase of \$0.74M. The major contributing factors are:

- ❖ Burra Mine Office Digital Augmentation Project net expenditure of \$173k carried forward from 2021/22
- ❖ Depreciation adjustment of \$497k



Capital Projects: The 2022/23 Budget contained 73 significant capital projects/purchases – 64 are due to be completed by 30th June 2023, 9 are deferred to 2023/24 and 24 projects were carried forward from 2021/22.

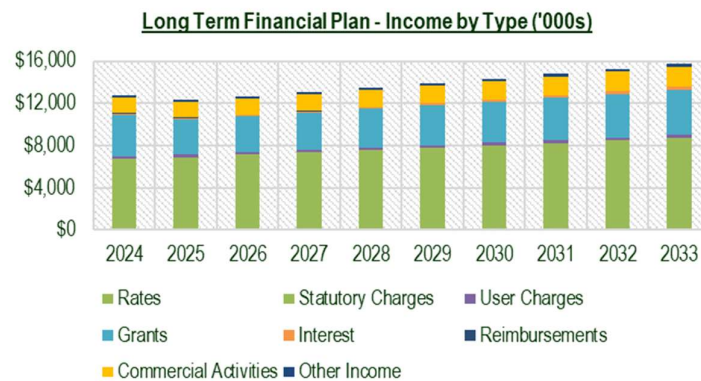
Council forecast net cash out flow of \$4.56M – revised to a net cash outflow of \$4.75M. The major contributors to the additional cash inflow are:

- ❖ capital projects totaling \$1.19M that were carried forward from 2021/22 to the 2022/23 financial year.
- ❖ capital projects of \$560k unable to be completed by the 30th June 2023 carried forward to the 2023/24 financial year
- ❖ net unbudgeted income from the sale of 12 Kingston St Burra of \$356k

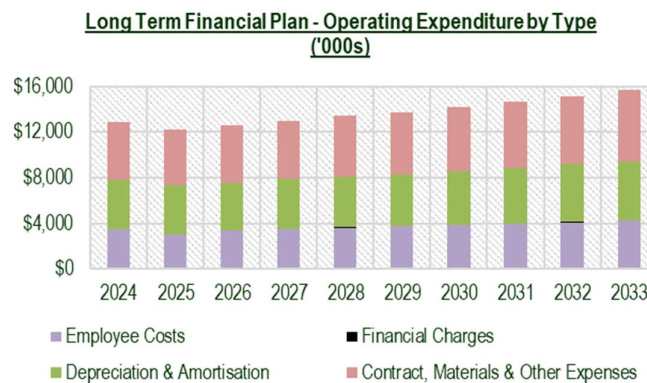
Council forecast capital expenditure of \$8.16M - revised to \$8.48M. Council have assessed the 2022/23 works programme and have carried forward projects into the annual business plan & budget 2023/24 that are unlikely to be completed by June 2023.

Financial Performance

Operating Surplus/Deficit: Council anticipates an operating deficit of \$136k for the 2023/24 financial year (2022 \$519k surplus, 2023 \$3.15M deficit - estimated) and an operating surplus of \$667k over the 10-year life of the LTFP for the period 2023-33 (operating surplus of \$4.6M adjusted for heritage and external depreciation). RTR of \$685k in 2023/24 is classed as operating income and expended as capital expenditure being reconstruction of Booborowie Rd north to the Council border.



Depreciation on Council heritage assets and external buildings is included in the operating result for Council. The financial indicators are prepared excluding the heritage and external depreciation to gain a more meaningful understanding of the impact on Council's budgets and annual financial statements.





Cash Flow - Council anticipates an opening cash balance of \$3.2M as at 1st July 2023 comprising committed Cash Reserves of \$3.0M and \$220k of general operating funds. The forecast net cash outflow for the financial year ended 30th June 2024 is \$655k comprising a decrease in committed cash reserves of \$92k and a decrease in general operating funds of \$563k. Council anticipate a cash balance of \$8.1M as at 30th June 2033 comprising committed cash reserves of \$6.70M and general operating funds of \$722k.

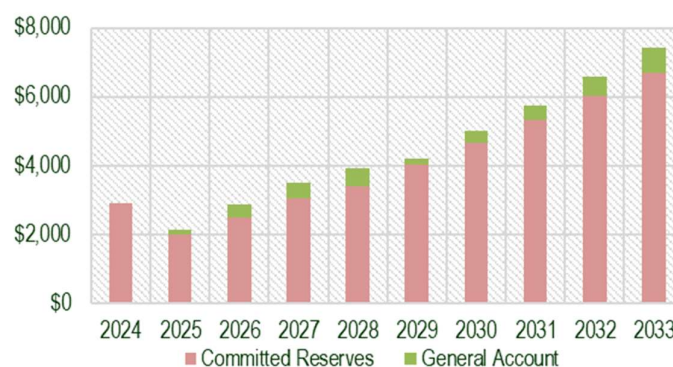
The ESCOSA advice is for Council to:

- *Review forecast cash reserves to determine if they can be allocated to spending or help lower future rates.*

The committed reserves are separate from the general reserves and include balances for income generating units being the Burra Caravan and Camping Park, Paxton Square Cottages, Burra Passport Product and CWMS schemes. Income generated from and expenditure incurred in operating these units are included in the annual financial accounts for Council with the net result transferred to each individual reserve at the end of the financial year. The surplus generated from these units is utilised for a period greater than the prescribed ten-year financial plan therefore it would be unwise to allocate spending in the current 10-year plan when it is applicable for a period greater than the ten-year period due to the long term nature of the operation of these income producing units.

The net proceeds from the sale of 12 Kingston St Burra were placed in a reserve for future work to be undertaken at the Brewery Cellars in Burra. The development fees reserve has been utilised to fund the purchase of Lot 5 Barrier Highway Burra less income earned and the development of the housing estate in Eudunda. These amounts are to be repaid once the projects are finalized. The current balance of the Lot 5 Barrier Highway account is \$176,154 and the balance of the Eudunda Land development is \$49,350.

Long Term Financial Plan - Year End Cash Balance ('000s)



Financial Indicators

Operating Surplus Ratio- (excluding heritage assets depreciation): This ratio expresses the operating surplus/deficit as a percentage of total operating revenue.

The adjusted ratio is 1.9% in 2023/24 is favorably greater than the council's minimum benchmark of 0% and varies from 2.9% to 3.9% for the life of the LTFP. The average result over the term of the long-term financial plan is 3.3% which indicates that's council is funding its capital expenditure over the life of the plan with 1% of rates available for future capital expenditure during this period. Council is operating sustainably throughout the term of the LTFP.

The revised operating surplus ratio graph excludes depreciation of \$379k on council heritage buildings as they are not considered relevant to the operating surplus ratio.



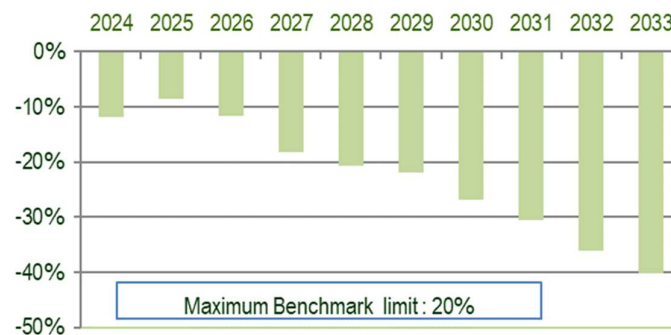
Operating Surplus Ratio - Revised



Net Financial Liabilities Ratio: Net financial liabilities are defined as total liabilities less financial assets. These are expressed as a % of total operating revenue.

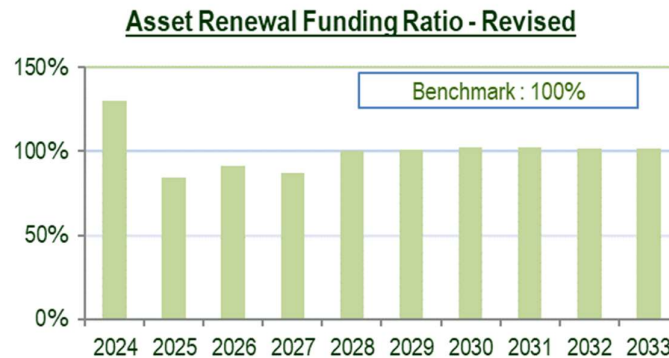
Council has traditionally operated with a negative net financial liabilities ratio – which translates to cash reserves being greater than liabilities. In the 2023/24 financial year the ratio is (12%), which is within the Council benchmark limit of 20% reflecting the positive cash balance. The ratio varies between (9%) and (40%) from 2025 to 2033 reflecting the Paxton Square Cottages refurbishment loan funds being fully repaid by June 2023. In 2033 Council will be in the situation of having \$722k in general funds and \$6.70M in reserves (net cash balance of \$7.426M) and nil borrowings.

Net Financial Liabilities Ratio



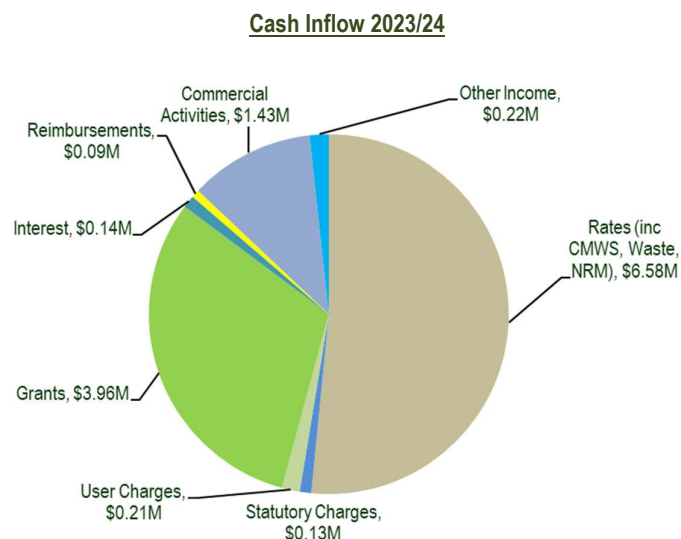
Asset Renewal Funding Ratio: Net asset renewals expenditure is defined as net capital expenditure on the renewal and replacement of existing assets and excludes new capital expenditure on the acquisition of additional assets.

This ratio is 119% for 2023/24 and varies between 77% and 94% for the life of the long-term financial plan. The ratio is positively distorted in 2023/25 due to the inclusion of the capital expenditure of \$1.2M on Local Roads Community Infrastructure funded projects. The revised asset renewal ratio excludes heritage depreciation and ranges from 84% to 103% for the life of the LTFP. This indicates that council's net assets (plant & equipment, infrastructure replacement and road re sheeting and road re sealing) are being replaced/renewed at an adequate level to provide long term sustainability.



5. Funding the Business Plan

The net surplus measures the difference between operating revenue and expenses for the period. The Council's long-term financial sustainability is dependent on ensuring that, on average over time, its operating expenses are less than its operating revenue. The net surplus planned for 2023/24 is \$1.17M.



Council's revenue in 2023/24 includes \$5.45M to be raised from general rates. Other sources of revenue for the Council are:

- ❖ **Statutory Charges set by State Government.** These are fees and charges set by regulation and collected by the State Government and distributed to Council for regulatory functions such as assessment of development applications. Revenues rarely cover the cost of the service.
- ❖ **User Pay charges set by Council.** These comprise charges for the Council's fee-based facilities such as



community centres, cemeteries, road rents and swimming pools.

- ❖ **Commercial Activities.** These comprise income from Burra Caravan Park, Paxton Square Cottages, Paxton Convention Centre and Burra Heritage Passport.

CWMS Service Charges for 2023/24 (increase 4.0%)

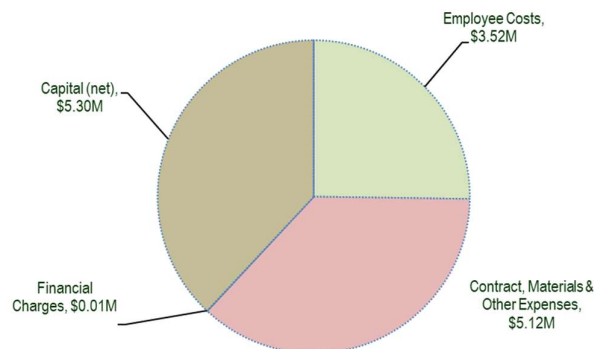
Burra: a) \$426 per property unit on occupied rateable and non-rateable land and, b) \$321 per property unit on assessments of vacant rateable and non-rateable land.

Eudunda: a) \$619 per property unit on occupied rateable and non-rateable land, and b) \$474 per property unit on assessments of vacant rateable and non-rateable land.

Waste Collection Service Charges for 2023/24 - (increase 4.0%) \$248 per service

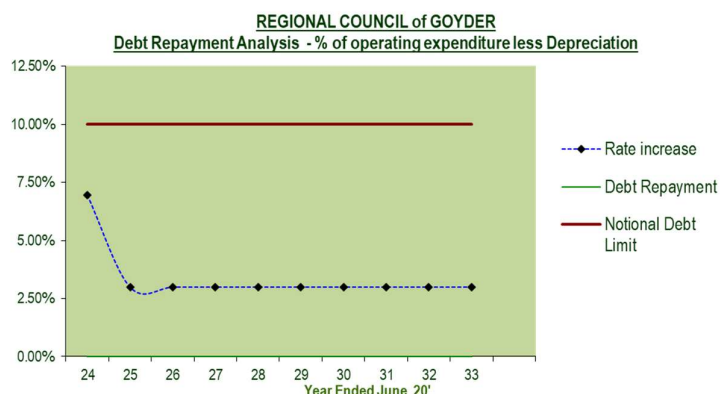
Grants and Partnerships: The Council normally seeks to attract as much grant funding as possible from other levels of government, and major projects of wider State benefit are usually jointly funded in partnership with the State government and other relevant parties. In 2023/24 Council has budgeted to receive \$685k from the Roads to Recovery programme, Financial Assistance Grants funding of \$3.3M from the Grants Commission and \$1.2M from the Local Roads Community Infrastructure Phase 4.

Cash Outflow 2023/24



Loans – Current Year & LTFP: Council is forecast to take out no loans over the life of the LTFP and to self-fund capital expenditure in 2023/24 and 2024/25.

A maximum notional debt limit for a developed council of 10% has been utilised in the LTFP. Council is forecast to be Nil in 2024 and for the life of the Long-Term Financial Plan - below the recommended maximum target of 10% and reflecting Council's low level of debt.



Regional Landscapes Levy – State Government Charge: The Regional Landscape levy is a State Tax. Councils are required under the Landscape SA Act 2019 to collect the levy on all rateable properties on behalf of the State Government. The levy helps to fund the operations of the regional landscape boards who have responsibility for the management of the State's landscapes. A key priority of the landscape boards will be developing strong partnerships to deliver practical on ground programs to address the land, water, pest animal and plant, and biodiversity priorities of their regional communities. For further information regarding this levy, or the work the levy supports, please visit the Northern & Yorke Board at www.landscape.sa.gov.au

6. What it means for Rates

The decisions from the 2013 Rating Review are for Council to adopt a rating strategy that includes: -

- ❖ basis of Valuation – Capital Valuation
- ❖ retention of a Fixed Charge commencing at \$300 per assessment in year one
- ❖ differential rates based on land use codes.
- ❖ differential Rates based on twelve localities (Rural, Hallett, Whyte-Yarcowie, Terowie, Burra, Farrell Flat, Booborowie, Mount Bryan, Robertstown, Point Pass, Eudunda, Hampden)
- ❖ retention of Community Wastewater Management Scheme service charges based on property unit.
- ❖ retention of Waste Collection service charge based on property unit for urban localities.

Council commenced the process of setting up a Rate Review Committee in 2019 to review the current rating structure. The committee was to comprise four elected members and four members of the Goyder Community. No applications were received from the Goyder Community and Council decided to review the rating structure in conjunction with the annual business plan and budget process. The 2023 annual review was undertaken during budget discussion at the 21st March 2023 and 18th April 2023 Council meetings. Council have budgeted \$22k in 2023/24 to conduct a rating review and will engage the services of an external consultant to facilitate the review. Council have budgeted a 6.95% general rate increase for the 2023/24 financial year and 3.0% for years 2 to 10 of the ten year long term financial plan.

Rating Summary: In 2022/23 Council general rates totaled \$5,097,178 (excluding rebates and remissions on rates that are not discretionary rebates or remissions). Council rates according to land use and locality – the rate in the



dollar for the Primary Production land use code was .002065 and the rate in the dollar for all other land use codes was .005253 for the 2022/23 financial year.

Council have budgeted a general rate increase of 6.95% (including growth) for the 2023/24 financial year which will generate \$5,451,432 in general rates. The cut-off date for valuations which are utilised for generating the 2023/24 general rates is the 28th May 2023. The rate in the dollar for each land use category will be adjusted to reflect the movement in valuations and achieve the 6.95% general rate increase.

In 2022/23 land use categories that contribute to the urban areas generated \$1,529,678 in general rates. The budgeted increase of 6.95% will result in general rates raised of \$1,635,991 from the urban areas.

In 2022/23 land use categories that contribute to the rural area generated \$3,567,500 in general rates. The budgeted increase of 6.95% will result in general rates raised of \$3,815,440 from the rural areas.

Regional Council of Goyder Rates Modelling 2023/24 - 6.95% increase split 30% Urban and 70% Rural								
Fixed Charge	\$150		\$150					
Land Use	Budget Year : 2023-24		Previous Year : 2022-23					
Residential, Commercial Shop, Commercial Office, Commercial, Light Industry, Industry, Vacant Land and Other	0.4582		0.5253					
Primary Production	0.1646		0.2065					
Town/Area	2022-23		2023-24		No of Ass	Total	% of Total	6.95% increase 2023-24
	Valuation	Rates	Valuation	% increase				
Burra	121,326,666	735,807	154,734,712	27.54%	669	807,552		9.75%
Booborowie	8,272,500	53,804	10,564,500	27.71%	69	58,755		9.20%
Farrell Flat	15,665,500	98,636	19,351,500	23.53%	110	104,564		6.01%
Mt Bryan	3,307,300	22,922	4,505,100	36.22%	37	26,191		14.26%
Eudunda	63,374,400	386,914	76,394,020	20.54%	373	404,230		4.48%
Hampden	2,981,000	17,970	3,839,000	28.78%	25	20,210		12.46%
Robertstown	13,244,200	83,505	13,777,500	4.03%	94	77,210		-7.54%
Point Pass	3,405,500	21,488	4,551,200	33.64%	25	24,603		14.50%
Hallett	5,950,200	40,019	6,914,000	16.20%	67	40,497		1.19%
Terowie	6,733,800	60,269	8,417,200	25.00%	165	63,313		5.05%
Whyte Yarcowie	960,700	8,346	1,215,200	26.49%	22	8,867		6.24%
Urban Total	\$245,221,766	\$1,529,678	\$304,263,932	24.08%	1,656	\$1,635,991	30%	6.95%
Rural	1,528,886,440	3,567,500	2,058,908,960	34.67%	1,454	3,815,440		6.95%
Rural Total	\$1,528,886,440	\$3,567,500	\$2,058,908,960	34.67%	1,454	\$3,815,440	70%	6.95%
Total Council	\$1,774,108,206	\$5,097,178	\$2,363,172,892	33.20%	3,110	\$5,451,431	100%	6.95%
As per Rates Determination of 6.95%						\$5,451,431	6.95%	



Excerpt from the minutes of the Meeting of Council held on the 20th June 2023 at the Council Chambers, 1 Market Square Burra SA commencing at 1.00pm

9.2 FINANCE AND ADMINISTRATION

9.2.8.1 Adoption of the Annual Business Plan 2023/24

Moved: Cr. Hibbert

Seconded: Cr. Oates

- 073/23 That pursuant to and in accordance with section 123 of the Local Government Act 1999 and regulation 6 of the Local Government (Financial Management) Regulations 2011, Council, having considered any and all submissions made during the public consultation period in accordance with Section 123(6) of the Local Government Act 1999, and having considered new or revised information in the possession of the Council since 18th April 2023, adopts the Annual Business Plan for the 2023/24 financial year, as amended.

CARRIED UNANIMOUSLY

9.2.8.2 Adoption of Annual Budget for 2023/24

Moved: Cr. Neal

Seconded: Cr. Hibbert

- 074 /23 That pursuant to section 123 of the Local Government Act 1999 and regulation 7 of the Local Government (Financial Management) Regulations 2011, having considered the Budget in conjunction with, and determined the Budget to be consistent with, the Council's Annual Business Plan, the Budget for the 2023/24 financial year, as detailed in the budget papers laid before the Council at this meeting, including:

- the budgeted statement of comprehensive income;
- the budgeted statement of financial position;
- the budgeted cash flow statement; and
- the budgeted statement of changes in equity;

be adopted.

CARRIED UNANIMOUSLY

9.2.8.3 Ten Year Long Term Financial Plan 2023-2033, Asset and Infrastructure Management Plan

Moved: Cr. Hibbert

Seconded: Cr. Neal

- 075/23 That pursuant to section 122 (1a) of the Local Government Act 1999 and regulation 5 of the Local Government (Financial Management) Regulations 2011, Council, having considered submissions made to Council during the public consultation period, and having considered new or revised information in the possession of the Council since 18th April 2023, and having adopted the Annual



Business Plan 2023/24 now adopts the Ten Year Long Term Financial Plan and the Asset & Infrastructure Management plan for the period 2023-2033.

CARRIED UNANIMOUSLY

9.2.8.4 Adoption of Budget for 2023/24 – Rating

Moved: Cr. Neal

Seconded: Cr. Oates

076/23 RECOMMENDATION 1

That Council, in accordance with section 167(2)(a) of the Local Government Act 1999, adopts for rating purposes, for the financial year ending 30th June 2024, the most recent valuations of the Valuer-General of the Capital Value of land within the area of the Council, and specifies that the total of the values that are to apply within the area is \$2,400,993,720 of which \$2,363,172,892 is rateable.

CARRIED UNANIMOUSLY

Moved: Cr. Oates

Seconded: Cr. Hibbert

077/23 RECOMMENDATION 3

That pursuant to section 153(3) of the Local Government Act 1999 Council determines not to fix a maximum increase in the general rate to be charged on any rateable land within its area that constitutes the principal place of residence of a principal ratepayer.

CARRIED UNANIMOUSLY

Moved: Cr. Hibbert

Seconded: Cr. Neal

078/23 RECOMMENDATION 4

That Council, having considered the general principles of rating in section 150 of the Local Government Act 1999 and the requirements of section 153(2) of the Local Government Act 1999, and pursuant to section 152(1)(c) of the Local Government Act 1999, declares that the general rate in respect of rateable land within the Council's area for the year ending 30th June 2024 will be a rate consisting of two components:

- (a) one being the value of the rateable land; and
- (b) the other being a fixed charge.

Pursuant to sections 153(1)(b) and 156(1)(a) of the Local Government Act 1999, Council determines that the following differential rates for the year ending 30th June 2024 be declared on rateable land within its area, based upon the capital value of the land and varying according to land use:

- (a) 0.1646 cents in the dollar for all rateable land within the area with a land use of Primary Production; and
- (b) 0.4582 cents in the dollar for all other rateable land in the Council area that includes Residential,



Commercial – Shop, Commercial - Office, Commercial - Other, Industry - Light, Industry – Other, Vacant Land and Other.

That Council, pursuant to section 152(1)(c)(ii), and in accordance with Section 152(2), of the Local Government Act 1999, impose a fixed charge of \$150 against each separate piece of rateable land within the Council area for the year ending 30th June 2024.

CARRIED UNANIMOUSLY

9.2.8.5 Adoption of Budget for 2023/24 – Community Waste Management System Charges

Moved: Cr. Oates

Seconded: Cr. Hibbert

079/23 RECOMMENDATION 1

That Council, pursuant to section 155 of the Local Government Act 1999 and regulation 12 of the Local Government (General) Regulations 2013, and in accordance with the CWMS Property Units Code, imposes an annual service charge based on the level of usage of the service and varying according to whether the land is vacant or occupied on all land to which Council provides or makes available the prescribed service of Community Wastewater Management Systems for the year ending 30th June 2024 in respect of all land in the area serviced by the Burra CWMS, an annual service charge of:

- (a) \$426.00 per property unit on occupied rateable and non-rateable land; and
- (b) \$321.00 per property unit on assessments of vacant rateable and non-rateable land; and

(A 'property unit' is determined in accordance with the Code for Establishing and Applying Property Units as a factor for the imposition of Annual Service Charges for community wastewater Management Systems as published by the Local Government Association of South Australia on the 20th April 2006, adopted by Council in June 2006).

CARRIED UNANIMOUSLY

080/23 RECOMMENDATION 2

Moved: Cr. Neal

Seconded: Cr. Hibbert

That Council, pursuant to section 155 of the Local Government Act 1999 and regulation 12 of the Local Government (General) Regulations 2013, and in accordance with the CWMS Property Units Code, imposes an annual service charge based on the level of usage of the service and varying according to whether the land is vacant or occupied on all land to which Council provides or makes available the prescribed service of Community Wastewater Management Systems for the year ending 30th June



2024 in respect of all land in the area serviced by the Eudunda CWMS an annual service charge of:

- (a) \$619.00 per property unit on occupied rateable and non-rateable land; and**
- (b) \$474.00 per property unit on vacant rateable and non-rateable land.**

(A 'property unit' is determined in accordance with the Code for Establishing and Applying Property Units as a factor for the imposition of Annual Service Charges for community wastewater Management Systems as published by the Local Government Association of South Australia on the 20th April 2006, adopted by Council in June 2006).

CARRIED UNANIMOUSLY

9.2.8.6 Adoption of Budget for 2023/24 – Waste Charges

Moved: Cr. Oates

Seconded: Cr. Hill

081/23 RECOMMENDATION 1

That Council, pursuant to and in accordance with section 155 of the Local Government Act 1999, impose an annual service charge on all land in the townships of Terowie, Whyte Yarcowie, Hallett, Mt. Bryan, Burra, Robertstown, Point Pass, Eudunda, Farrell Flat and Booborowie to which it provides or makes available the prescribed service of waste collection for the year ending 30th June 2024, of \$248.00 per assessment on the basis that the sliding scale provided for in Regulation 13 of the Local Government (General) Regulations 2013 will be applied to reduce the service charge payable, as prescribed.

CARRIED UNANIMOUSLY

Moved: Cr. Hibbert

Seconded: Cr. Neal

082/23 RECOMMENDATION 2

That Council impose a fee in respect of those persons requesting a Waste Collection Service for properties outside of the Townships of Terowie, Whyte Yarcowie, Hallett, Mt. Bryan, Burra, Robertstown, Point Pass, Eudunda, Farrell Flat and Booborowie at a rate of \$248.00 per service for the year ended 30th June 2024.

CARRIED UNANIMOUSLY

9.2.8.7 Adoption of Budget for 2023/24 – Other charges and information

Moved: Cr. Hibbert

Seconded: Cr. Hill

083/23 RECOMMENDATION 1

That Council, pursuant to section 154 of the Local Government Act 1999 and section 69 of the Landscape South Australia Act 2019, for the purpose of reimbursing Council the amounts contributed to the Northern and Yorke Landscape Board, declare the following separate rate for the



year ending 30th June 2024, based on the capital value of the land for:

(1) all rateable land located within the area of Council and of the Northern and Yorke Landscape Region Board, a rate in the dollar of \$0.000099

CARRIED UNANIMOUSLY

Moved: Cr. Neal
Seconded: Cr. Oates

084/23 RECOMMENDATION 2

That pursuant to Section 181(1) and (2) of the Local Government Act 1999, all rates are payable in four equal or approximately equal instalments (unless otherwise agreed with the principal ratepayer) due by:

1 st Instalment	Due Date	8 th September 2023
2 nd Instalment	Due Date	8 th December 2023
3 rd Instalment	Due Date	8 th March 2024
4 th Instalment	Due Date	7 th June 2024

CARRIED UNANIMOUSLY

Moved: Cr. Hibbert
Seconded: Cr. Neal

085/23 RECOMMENDATION 3

That any mandatory rebates applicable will be as legislated in the Local Government Act 1999, Chapter 10, Division 5.

CARRIED UNANIMOUSLY

Moved: Cr. Neal
Seconded: Cr. Hibbert

086/23 RECOMMENDATION 4

That Council adopt the 2023/24 Valuer General site values for the purpose of calculating fees for annual rental of Council's unmade roads and other land.

That, pursuant to Section 188 of the Local Government Act 1999, Council set a fee of 2.00 cents per dollar of the site value of land being rented.

Furthermore, the minimum amount payable for rental will be \$20.00 per owner.

CARRIED UNANIMOUSLY

OFFICIAL



Advice

Local Government Advice

Regional Council of Goyder

February 2023

OFFICIAL

Enquiries concerning this advice should be addressed to:

Essential Services Commission
GPO Box 2605
Adelaide SA 5001

Telephone: (08) 8463 4444
Freecall: 1800 633 592 (SA and mobiles only)
E-mail: advice@escosa.sa.gov.au
Web: www.escosa.sa.gov.au

Table of contents

Glossary of terms	ii
1 The Commission's key advice findings for the Regional Council of Goyder	3
2 About the advice	4
2.1 Summary of advice	4
2.2 Detailed advice findings	7
2.2.1 Advice on material plan amendments in 2022-23	7
2.2.2 Advice on financial sustainability	8
2.2.3 Advice on current and projected rate levels	10
2.3 The Commission's next advice and focus areas	12

Glossary of terms

ABS	Australian Bureau of Statistics
AMP	Asset management plan (also called an IAMP)
Commission	Essential Services Commission, established under the <i>Essential Services Commission Act 2002</i>
CPI	Consumer Price Index (Adelaide, All Groups)
Council	Regional Council of Goyder
CWMS	Community Wastewater Management System
ESC Act	<i>Essential Services Commission Act 2002</i>
F&A	<u>Local Government Advice: Framework and Approach – Final Report</u>
FTE	Full Time Equivalent
IAMP	Infrastructure and asset management plan (also called an AMP)
LG Act	<i>Local Government Act 1999</i>
LGA SA Financial Indicators Paper	Local Government Association of South Australia, Financial Sustainability Information Paper 9 - Financial Indicators Revised May 2019
LGGC	Local Government Grants Commission
LGPI	Local Government Price Index
LTFP	Long-term financial plan
Regulations	<i>Local Government (Financial Management) Regulations 2011</i>
RBA	Reserve Bank of Australia
SACES	The South Australian Centre for Economic Studies
SEIFA	Socio-Economic Indexes for Areas
SMP	Strategic management plan
SG	Superannuation Guarantee
The scheme or advice	Local Government Advice Scheme

1 The Commission's key advice findings for the Regional Council of Goyder

The Essential Services Commission (**Commission**) finds the Regional Council of Goyder's (**Council's**) current financial position and outlook sustainable, with a small operating surplus achieved historically and further surpluses forecast over the medium to long term. The Council will continue to rely on rate contributions, as well as grants income growth, to achieve this performance, but it is also forecast to accumulate relatively high cash reserves with a period of cost constraint and service consolidation.

The Commission suggests the following steps to ensure that it continues to budget prudently, manages its cost base efficiently, reviews the extent of its cash reserves, plans its asset needs appropriately and ultimately, considers the extent of any further rate increases in the context of any emerging affordability risk:

Budgeting considerations

1. **Provide** greater transparency in its long-term financial plan (and as necessary, its annual business plan and budget) concerning the inflation assumptions feeding into its projected revenue (including rates) and expense series, distinct from 'real' impacts.
2. **Review** its inflation assumptions (cost index) in its forward projections from 2023-24, given the potential for higher short-term inflation outcomes, followed by a return to long-term averages.

Achieving and reporting on cost efficiencies

3. **Monitor** cost growth in its budgeting, where possible, particularly related to 'employee' and 'materials, contracts, and other' expenses.
4. **Report** its actual and projected cost savings in its annual budget, to provide evidence of minimising cost growth and achieving efficiency across its operations and service delivery.

Considering the extent of projected cash reserves

5. **Review** the extent of cash reserves forecast in the context of its net financial liabilities ratio performance to determine whether reserves can be prudently lowered and additional spending initiatives undertaken or future rate rises reduced.

Refinements to asset management planning

6. **Finalise** and adopt its asset management plans across different asset categories and make them accessible from its website.

Containing rate levels

7. **Review** and **consider** limiting future increases above inflation in its average rates to help reduce any emerging affordability risk in the community.

2 About the advice

The Essential Services Commission (**Commission**), South Australia's independent economic regulator and advisory body, has been given a role by the State Government to provide advice on material changes proposed by local councils in relation to elements of their strategic management plans (**SMPs**) and on the proposed revenue sources, including rates, which underpin those plans.¹

One of the main purposes of the Local Government Advice Scheme (**advice or the scheme**) is to support councils to make 'financially sustainable' decisions relating to their annual business plans and budgets in the context of their long-term financial plans (**LTFPs**) and infrastructure and asset management plans (**IAMPs**)² – both required as part of a council's SMP.³ Financial sustainability is considered to encompass intergenerational equity,⁴ as well as program (service level) and rates stability in this context.⁵ The other main purpose is for the Commission to consider ratepayer contributions in the context of revenue sources, outlined in the LTFP.⁶ In addition, the Commission has discretion to provide advice on any other aspect of a council's LTFP or IAMP it considers appropriate, having regard to the circumstances of that council.⁷

The first cycle of the scheme extends over four years from 2022-23 to 2025-26, and the Commission has selected 15 councils for advice in the first scheme year (2022-23), including the Regional Council of Goyder (**Council**).

This report provides the Local Government Advice for the Regional Council of Goyder in 2022-23.

The Council is obliged under the *Local Government Act 1999* (**LG Act**) to publish this advice and its response, if applicable, in its 2023-24 Annual Business Plan (including any draft Annual Business Plan) and subsequent plans until the next cycle of the scheme.⁸ It does not need to publish the attachment to the advice (these will be available with the advice on the Commission's website⁹), nor is it compelled under the LG Act to follow the advice. The Commission thanks the Regional Council of Goyder for providing relevant information to assist the Commission in preparing this advice.

2.1 Summary of advice

In general, the Commission finds the Regional Council of Goyder's current and projected financial position and outlook sustainable with a small operating surplus achieved historically and continued surpluses forecast in the medium to longer term. The Commission observes that the Council has been able to achieve this position with a small rates base. The Council will continue to rely on rate contributions, as well as grants income growth, to achieve this performance, but its rate levels are still relatively low.¹⁰

¹ Amendments to the *Local Government Act 1999* (s122(1c) to (1k) and (9)) specify the responsibilities for the Commission and local councils for the Local Government Scheme Advice. The Commission must provide advice to each council in accordance with the matters outlined in s122(1e), (1f) and (1g).

² Commonly referred to as asset management plans.

³ The objectives of the advice with reference to a council's LTFP and IAMPs are presented under LG Act, s122(1g). LG Act s122(1) specifies the requirements of a council's SMP, including the LTFP and IAMPs.

⁴ 'Intergenerational equity' relates to fairly sharing services and the revenue generated to fund the services between current and future ratepayers.

⁵ Commission, *Framework and Approach – Final Report*, August 2022, pp. 2-3, available at www.escosa.sa.gov.au/advice/advice-to-local-government.

⁶ LG Act s122(1f) (a) and (1g) (a)(ii).

⁷ LG Act s122(1f) (b) and (1g) (b).

⁸ LG Act s122(1h).

⁹ The Commission must publish its advice under LG Act s122(1i) (a).

¹⁰ Refer to council rates data for 2019-20 available at <https://councilsinfocus.sa.gov.au/home>.

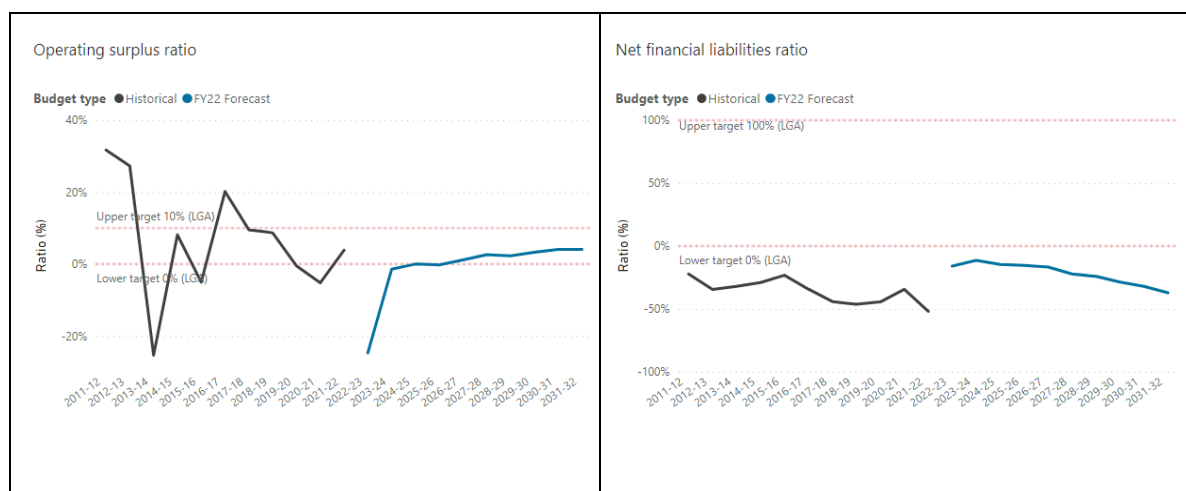
The Council is also continuing to forecast an accumulation of cash with future operating surpluses, limited capital spending on new and upgraded assets and declining borrowings over the forecast period. This should provide it with leverage to consider allocating funds towards spending initiatives or reducing further rate increases if appropriate, in consultation with its community.

The Council has a history of incurring slightly high growth in employee costs and, to a lesser extent, contract-related costs, which is partly associated with its commercial activities.¹¹ With declining grants income in the past, the rates base, and to a lesser extent user charges income, has funded most of this cost growth. Looking ahead, the Council forecasts lower cost growth in its LTFP and the Commission encourages it to identify and report efficiencies and recurrent savings in its annual business plan, including related to its staffing and contracts, to ensure that it performs efficiently and sustainably.

Its projections for lower capital spending on new and upgraded assets will help to reduce the potential risk of higher than projected rate increases for its community, and ensure it continues to have adequate funding to support its ongoing asset and service sustainability. The Council's LTFP shows its continued commitment to spending adequately on the renewal of its existing asset base. However, the extent of the projected decline in the value of its asset base in real terms might also warrant further review in the context of its low borrowings and surplus cash forecast.

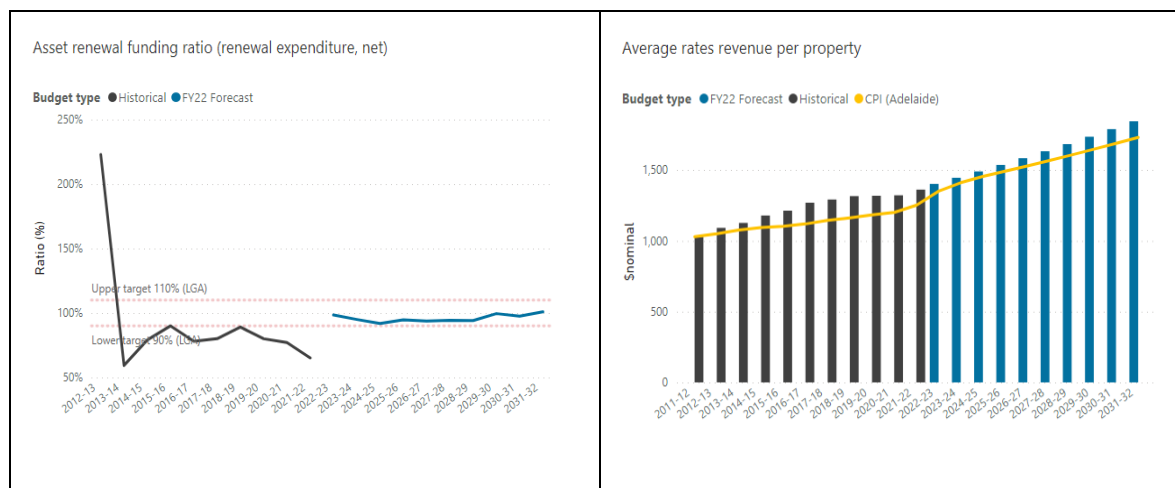
Furthermore, the Council has only adopted two of its asset management plans (**AMPs**), at the time of preparing this advice. This suggests that the Council should review its asset management planning, with a view to identifying opportunities for improvement.

The charts below of the Regional Council of Goyder's past and projected operating surplus ratio, net financial liabilities ratio, asset renewal funding ratio and average rate revenue per property, together support these findings. The 'heat map' diagram over the page summarises the Commission's findings with reference to whether the Council has met the suggested Local Government Association (**LGA**) target ranges for the three main financial sustainability indicators¹² and the level of cost control and affordability risk identified for the Council over time.



¹¹ For which it also receives revenue (eg, Passport Product, Burra Caravan Park and Paxton Square Cottages). The Commission notes that the increase in the solid waste levy has also increased councils' waste management costs.

¹² The suggested LGA target range for the ratios are discussed in more detail in the attachment.



Summary of the Regional Council of Goyder's financial sustainability performance and the Commission's risk assessment.

Financial sustainability indicators:	Last 10 years from 2011-12 (Actual performance)	2021-22 estimate	Next 10 years from 2022-23 (Council forecasts)	
Operating surplus ratio (target 0-10%)	Operating surpluses within target range			Surpluses forecast from 2026-27—————>
Net financial liabilities ratio (target 0-100%)	Ratio between zero and negative 35%	Ratio below negative 35%	Ratio between zero and negative 35%—————>	Ratio as low as negative 37%
Asset renewal funding ratio (target 90-110%)	Spending on renewal works requirements met with ratio within the suggested target range—————>		Suggested ratio target range—————>	
Identified Risks:				
Cost control risk	Operating expenses per property average growth 4.1% p.a. to 2020-21 (CPI 1.7%)—————>	Lower expense growth	Operating expenses per property forecast average growth 1.8% p.a., lower than projected CPI (2.8%)—————>	
Affordability risk	Rate revenue per property average growth 4.1% p.a. to 2016-17—————>	Lower rate revenue growth per property p.a.	Projected rate revenue per property average growth 3.1% p.a., marginally above forecast average CPI (2.8%)—————>	

- Ratio outside suggested LGA target range or higher risk
- Ratio close to suggested LGA target range or medium risk
- Ratio within suggested LGA target range or lower risk

2.2 Detailed advice findings

The next sections summarise the Commission's more detailed observations and advice findings regarding the Regional Council of Goyder's material changes to its 2022-23 plans (compared with the previous year's plans), its financial sustainability (in the context of its long-term operating performance, net financial liabilities, and asset renewals expenditure) and its current and projected rate levels.

In providing this advice, the Commission has followed the approach it previously explained in the Framework and Approach – Final Report (F&A). The attachment explores these matters further.¹³

2.2.1 Advice on material plan amendments in 2022-23

The Commission has compared the Regional Council of Goyder's projections in its 2022-23 LTFP with those from its 2021-22 LTFP and focused on the aggregate of the nine overlapping years' statistics: 2022-23 to 2030-31 to ensure a comparable analysis of material amendments.

The Council's 2022-23 budget includes increases to both its projected income and expenditure items to 2030-31, compared with the 2021-22 forecasts,¹⁴ as follows:

- ▶ An additional \$4.8 million or 4.4 percent in total operating income. Most of this increase is due to 'commercial' activities which have increased by \$2.0 million or 21.7 percent. These comprise income from Burra Caravan Park, Paxton Square Cottages, Paxton Convention Centre and Burra and Goyder Visitor Information Centre. User charges have also increased by \$1.6 million, or 5.1 percent and rates have increased by \$0.8 million or 1.4 percent.
- ▶ An additional \$6.3 million or 5.8 percent in total operating expenses and \$1.3 million or 4.3 percent in total capital expenditure. Also, more than half of the Council's higher operating expenses are due to an increase of \$5.6 million or 14.1 percent in materials, contracts and other expenses.

In the current inflationary environment, most of the revisions to the forward estimates are reasonable for additional inflation impacts. The Regional Council of Goyder applies its own 'cost index' model which considers a mix of projected Local Government Price Index (LGPI), Adelaide Consumer Price Index (CPI) and other adjustments in the one index. Noting recent relatively high CPI and LGPI growth and wage agreement terms, the Council indicated that it had used a cost index of 3.5 percent for its 2022-23 estimates and 3.5 percent for its annual projections over the remaining life of the LTFP (to 2031-32).¹⁵

The Commission considers that the application of this index to different cost and revenue series could be clearer in the Council's LTFP, to better distinguish anticipated inflationary from real (efficiency or service-related) changes. For this reason, it would be appropriate for it to:

1. **Provide** greater transparency in its long-term financial plan (and as necessary, its annual business plan and budget) concerning the inflation assumptions feeding into its projected revenue (including rates) and expense series as distinct from 'real' impacts.

¹³ The attachment will be available on the Commission's website with the advice.

¹⁴ The overlapping forecast period in both LTFPs (2021-22 to 2030-31 and 2022-23 to 2031-32).

¹⁵ Regional Council of Goyder, *Annual Business Plan and Budget Summary 2022/23 and Long Term Financial Plan 2022-32*, June 2022, p. 4, available at https://www.goyder.sa.gov.au/_data/assets/pdf_file/0018/1177002/ABP-and-Budget-2022-23-adopted-final-June-2022.pdf.

In the current inflationary environment, the assumptions concerning price rises over the next 10 years will require annual review, particularly given the potential for higher short-term inflation before a return to long term averages (potentially 2.5 percent as the mid-point of the Reserve Bank of Australia (RBA) target range of 2 and 3 percent).¹⁶ Notwithstanding the need for the Council to endeavour to find savings in real terms, where possible, to reduce any inflationary impact on its community, the Commission has found that it would be appropriate for it to:

2. **Review** its inflation assumptions (cost index) in its forward projections from 2023-24, given the potential for higher short-term inflation outcomes, followed by a return to long-term averages.

2.2.2 Advice on financial sustainability

Operating performance

The Regional Council of Goyder has achieved operating surpluses¹⁷ in six of the years between 2011-12 to 2020-21 with an average operating surplus ratio¹⁸ performance of 6.9 percent over these years. This is within the higher portion of the suggested LGA target range for the ratio.

In the same period, the Council's operating income declined by an average annual rate of 0.8 percent.¹⁹ The decline in income was due to 'grants, subsidies and contributions' income decreasing from \$7.9 million in 2011-12 to \$4.4 million in 2020-21 (the three-year rolling average also showed a decline of around \$1.2 million in grants income over this period). The fall in grants income was offset by an average increase in rate income of 3.1 percent per annum. User charges revenue also increased over this period, linked to the Council's commercial activities.

The Council's average annual increase in total operating expenses was lower than the rates revenue growth of 4.1 percent from 2011-12 to 2020-21. Materials, contracts, and other expenses increased by an average of 4.5 percent per annum, while employee expenses increased by 4.7 percent per annum. This compares with average annual CPI growth of 1.7 percent over this period.²⁰ The Commission acknowledges that part of these cost increases is likely associated with additional inputs for its commercial activities.

The Council has forecast improving operating deficits for the first three years of the forecast period from 2022-23. The estimated reduction in the rate of growth in operating expenses (to an average of 1.8 percent per annum to 2031-32, which is below the rate of RBA-based forecast inflation growth),²¹

¹⁶ RBA, Forecast Table - February 2023, available at <https://www.rba.gov.au/publications/smp/2023/feb/forecasts.html> The CPI (Australia-wide) is forecast to increase by 6.7 percent in the year to the June 2023 quarter, by 3.6 in the year to the June 2024 quarter and by 3.0 percent in the year to the June 2025 quarter. Beyond June 2025, the RBA has not published inflation forecasts, but a return to the long-term average (of 2.5 percent based on the midpoint of the RBA's target range of 2 and 3 percent) is a reasonable assumption.

¹⁷ This means the Council's operating income (including rates and other revenue sources but excluding capital grants, subsidies, and contributions) have exceeded its operating expenses (including depreciation).

¹⁸ The operating surplus ratio is defined as: Operating Surplus (Deficit) ÷ Total Operating Income, where the balance includes depreciation expenses. The general target is to achieve, on average over time, an operating surplus ratio of between zero and 10 percent (Local Government Association of South Australia, *Financial Sustainability Information Paper 9 - Financial Indicators Revised May 2019 (LGA SA Financial Indicators Paper)*, p. 6).

¹⁹ Based on the compound average annual growth rate formula throughout the Commission's Advice.

²⁰ CPI (All groups). Average annual growth in the LGPI published by the South Australian Centre for Economic Studies was similar (at 1.9 percent), available at <https://www.adelaide.edu.au/saces/economic-and-social-indicators/local-government-price-index>.

²¹ The forecast average annual growth in the CPI from 2022-23 to 2031-32 is estimated to be 2.8 percent based on RBA forecasts for the CPI (Australia wide) to June 2025 (and the Commission's calculations of average annual percentage growth) and the midpoint of the RBA's target range (2.5 percent) from 2025-26.

combined with higher projected operating income growth (4.8 percent per annum) is expected to generate growing operating surpluses from 2026-27.

Despite the lower forecast cost growth, the Commission has observed that the Council has not identified any projected savings or efficiencies in its annual business plan or LTFP. Given its past performance regarding cost growth, it would be appropriate for the Council to:

3. **Monitor** cost growth in its budgeting, where possible, particularly related to 'employee' and 'materials, contracts, and other' expenses.
4. **Report** its actual and projected cost savings in its annual budget, to provide evidence of minimising cost growth and achieving efficiency across its operations and service delivery.

Net financial liabilities

The Regional Council of Goyder's net financial liabilities ratio²² result was negative each year from 2011-12 to 2020-21 which is outside the suggested LGA target range for this ratio. The Council has forecast that its net financial liabilities ratio will continue to remain negative throughout the forecast period to 2031-32.²³

The Council's extent of negative net financial liabilities is forecast to increase from negative \$1.5 million in 2022-23 to negative \$5.5 million in 2031-32 while the net financial liabilities ratio is forecast to worsen from negative 16 percent in 2022-23 to negative 37 percent in 2031-32. This performance appears to be consistent with an expected period of further service consolidation by the Council with limited spending forecast on new or upgraded infrastructure and only low borrowing levels.

The Council's cash reserves are forecast to be maintained at a sufficient level to meet its LTFP requirements and fund various reserves, including its restricted and General Fund (unrestricted) reserves.²⁴ With operating surpluses forecast from 2026-27 and limited spending on new and upgraded assets, the Council's cash and cash equivalent balance is forecast to increase from \$2.7 million in 2022-23 to \$6.5 million in 2031-32, an annual average increase of 10.4 percent over this period. Included in the cash and cash equivalent forecast balance of \$6.5 million in 2031-32 is \$1.1 million for 'general funds' while the remaining amount is for reserve balances which include Paxton Square Cottages, Burra Caravan Park, the Burra passport product and the community wastewater management system (CWMS).²⁵ Although the nature of 'restricted' reserves is that the funds are hypothecated for specific uses only, the Commission observes that the Council has forecast continued growth across all of its various reserves to 2031-32. Therefore, the Commission considers that it would be appropriate for the Regional Council of Goyder to:

5. **Review** the extent of cash reserves forecast in the context of its net financial liabilities ratio performance to determine whether reserves can be prudently lowered and additional spending initiatives undertaken or future rate rises reduced.

²² The net financial liabilities ratio is defined as: Net financial liabilities ÷ Total operating income. This ratio measures the extent to which a council's total operating income covers, or otherwise, its net financial liabilities. The suggested LGA target range is between 0 and 100 percent of total operating income, but possibly higher in some circumstances (LGA SA Financial Indicators Paper, pp. 7-8).

²³ Regional Council of Goyder, *Annual Business Plan and Budget Summary 2022/23 and Long Term Financial Plan 2022-32*, June 2022, p. 11.

²⁴ Regional Council of Goyder, *Annual Business Plan and Budget Summary 2022/23 and Long Term Financial Plan 2022-32*, June 2022, p. 3.

²⁵ Regional Council of Goyder, *Annual Business Plan and Budget Summary 2022/23 and Long Term Financial Plan 2022-32*, June 2022, Appendix A, p. 8.

Asset renewals expenditure

The Regional Council of Goyder's asset renewal funding ratio (under the 'IAMP-based' approach)²⁶ has performed within the suggested LGA target range²⁷ in the nine years to 2020-21, with an average of 95 percent. This suggests that the Council has been renewing or rehabilitating its asset base, on average, in line with the requirements for such works specified in its SMP (including its existing AMPs).

The Regional Council of Goyder has spent more on renewal and rehabilitation of its existing stock than on new and upgraded assets. Between 2011-12 and 2020-21, its spending on the renewal of its asset base averaged \$4.0 million per annum, compared with \$1.7 million on new and upgraded assets.

The Council has forecast to continue performing within the suggested LGA target range for the asset renewal funding ratio (with an average of 96 percent) from 2022-23, with the Council's spending on renewal assets projected to average \$4.3 million to 2031-32 (in nominal terms). This coincides with continued lower forecast spending by the Council on new or upgraded assets (estimated to average \$0.6 million per annum between 2022-23 and 2031-32) (in nominal terms).

Accordingly, the value of asset stock per rateable property is forecast to decline in real terms to 2031-32.

From 2022-23, the depreciation-based asset renewal funding ratio,²⁸ will average 102 percent per annum to 2031-32. This is similar to the historical trend when the ratio averaged 95 percent (from 2011-12 to 2020-21) and indicates that the depreciation expense, which should reflect the rate of asset consumption for the Council, is generally aligned to the required expenditure on capital renewals under the Council's SMP (including its AMPs).

The Council has stated that the asset management plans for CWMS, buildings and transport infrastructure are under development and preliminary projects and costing has been incorporated into the Annual Business Plan and Budget and LTFP.²⁹ Since then, the asset management plans for transport and buildings have been adopted. The Commission otherwise observes that these plans include relevant consideration of community service levels and demand forecasts for its assets.

Consistent with its current plans, the Commission considers that it would be appropriate for the Regional Council of Goyder to:

6. **Finalise** and adopt its asset management plans across different asset categories and make them accessible from its website.

2.2.3 Advice on current and projected rate levels

The Regional Council of Goyder has a history of relying on rate contributions to sustain its operating capacity when other income has been declining (such as 'grants, subsidies and contributions' income). The Council increased its rates revenue per property by an average of 2.8 percent, or \$33 per annum for

²⁶ The IAMP-based method is the current industry standard whereby asset renewal/replacement expenditure is divided by the recommended expenditure in the IAMP (or AMP). Ideally, this will show the extent to which a council's renewal or replacement expenditure matches the need for this expenditure, as recommended by the plan. The suggested LGA target range for the ratio is 90 to 110 percent (LGA SA Financial Indicators Paper, p. 9).

²⁷ Between 90 and 110 percent.

²⁸ The Council's asset renewal funding ratio by the depreciation-based method (where asset renewal/replacement expenditure is divided by depreciation expenses). This ratio shows the extent to which capital expenditure on the renewal and replacement of assets matches the estimated rate at which these assets are used or consumed.

²⁹ Regional Council of Goyder, *Annual Business Plan and Budget Summary 2022/23 and Long Term Financial Plan 2022-32*, June 2022, p. 6.

each property over the last 10 years, which is not excessive.³⁰ As stated, the RBA's annual CPI growth averaged 1.7 percent over this period, but its resulting average rate levels are still relatively low.³¹ The Council has implemented a 3.0 percent increase to its rate revenue in 2022-23,³² which aligns to its previous forecast for 2022-23 (3.0 percent), despite rising inflation.

Its 2022-23 LTFP forecasts an average increase of \$442 to existing rates in total to 2031-32 (to \$1,844 average rate per property), which represents an increase of \$46 above the RBA-based assumed inflation growth.³³ This equates to a 3.1 percent average annual increase which is only marginally higher than RBA-based forecast inflation.³⁴

The Regional Council of Goyder's consultation on its annual business plan, which incorporated the proposed rate increases for 2022-23, received two written representations and no verbal submissions.³⁵

Currently, affordability risk among the community appears relatively low based on the Socio-Economic Indexes for Areas (SEIFA) economic resources ranking.³⁶ The Council is not forecasting any significant new spending initiatives which would place additional risk on its ratepayers; on the contrary it is forecasting a period of service consolidation corresponding with zero property growth and constrained cost growth. The Commission further acknowledges that the Council has implemented the results of its rating structure review and is not increasing its fixed charge component of its rates for the life of the LTFP.³⁷

On the other hand, affordability risk among the community could emerge with the extent of rate arrears in the community,³⁸ continued rate increases forecast and current economic conditions affecting many communities' capacity to pay for higher rate levels, including the Regional Council of Goyder's. For these reasons, it would be appropriate for the Regional Council of Goyder, when considering further rate increases, to:

7. **Review and consider** limiting future increases above inflation in its average rates to help reduce any emerging affordability risk in the community.

³⁰ From 2011-12 to 2020-21.

³¹ Available at https://councilsinfocus.sa.gov.au/councils/the_regional_council_of_goyder. The Commission is not relying on this rates comparison for its advice; it is just one indicator, among many, which has informed its advice on the appropriateness of the rate levels.

³² Regional Council of Goyder *Annual Business Plan and Budget Summary 2022/23 and Long Term Financial Plan 2022-32*, June 2022, p. 4.

³³ See footnote 21.

³⁴ This includes rates growth of 1 percent expected each year.

³⁵ Regional Council of Goyder, *Ordinary meeting of Council - 21 June 2022 Report item 9.2.2.1 Annual Business Plan 2022-2023*, p. 110. Available at: https://www.goyder.sa.gov.au/_data/assets/pdf_file/0027/1161891/Agenda-21.06.2022.pdf.

³⁶ Regional Council of Goyder LGA is ranked 31 among 71 South Australian 'local government areas' (including Anangu Pitjantjatjara and Maralinga Tjarutja Aboriginal community areas and 'unincorporated SA') on the Australian Bureau of Statistics SEIFA Index of Economic Resources (2016), where a lower ranking (eg, 1) denotes relatively lower access to economic resources in general, compared with other areas, available at <https://www.abs.gov.au/ausstats/subscriber.nsf/log?openagent&2033055001%20-%20Iga%20indexes.xls&2033.0.55.001&Data%20Cubes&5604C75C214CD3D0CA25825D000F91AE&0&2016&2017.03.2018&Latest>.

³⁷ Regional Council of Goyder, *Annual Business Plan and Budget Summary 2022/23 and Long Term Financial Plan 2022-32*, June 2022, p. 4.

³⁸ The Council indicated how 'Overdue rates and charges (CWMS, Waste Service and NRM levy) as at 30th June 2021 totalled \$593k (\$631k as at 30th June 2020) which is 10.2% of the total amount of rates and charges levied in 2020/21.' (Regional Council of Goyder, *Annual Business Plan and Budget Summary 2022/23 and Long Term Financial Plan 2022-32*, June 2022, p. 4.).

2.3 The Commission's next advice and focus areas

In the next cycle of the scheme, the Commission will review and report upon the Regional Council of Goyder's:

- ▶ ongoing performance against its LTFP estimates review and action concerning its inflation assumptions, including its cost index
- ▶ demonstration of cost control and similarly, its achievement of cost savings and efficiencies (including operational savings), and its reporting of these achievements
- ▶ actions to reduce the extent of its projected cash reserves in forward years (by allocating funds to spending initiatives or projecting lower rate contributions, for example)
- ▶ progress in finalising its IAMPs, and
- ▶ how it has sought to continue to limit any emerging affordability risks identified for its ratepayers.



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GOYDER

South Australia's Heartland

Regional Council of Goyder
Annual Business Plan and Budget 2023/24 and
Long Term Financial Plan 2023-33

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Appendix : A
Financial Statements
for the Budget Year
01 July 2023 to 30 June 2024

and Ten Year Long Term Financial Plan
1 July 2023 to 30 June 2033

REGIONAL COUNCIL of GOYDER
Statement of Comprehensive Income
Annual Budget : 01 July 2023 to 30 June 2024

	Actual 2022	Estimate 2023	Budget 2024
OPERATING : Revenue			
Rates	6,070,118	6,249,786	6,582,120
Statutory Charges	126,712	121,458	132,916
User Charges	184,819	183,523	205,042
Grants	5,564,012	1,842,953	3,957,948
Interest	35,425	203,430	143,381
Reimbursements	143,458	133,951	92,474
Commercial Activities	1,172,214	1,422,750	1,434,000
Other Income	180,356	186,589	219,476
Sub Total	13,477,114	10,344,440	12,767,357
Less : OPERATING : Expenditure			
Employee Costs	3,687,298	3,365,248	3,518,941
Contract, Materials & Other Expenses	4,796,929	5,689,230	5,119,554
Financial Charges	12,139	17,074	7,500
Depreciation & Amortisation	4,461,485	4,422,572	4,257,819
Sub Total	12,957,851	13,494,124	12,903,814
OPERATING SURPLUS/(DEFICIT)	519,263	(3,149,684)	(136,457)
REVENUE : Capital			
Grants	740,445	2,352,226	1,309,791
Asset Disposal	(302,315)	-	-
Sub Total	438,130	2,352,226	1,309,791
NET SURPLUS/(DEFICIT) Operations	957,393	(797,458)	1,173,334

REGIONAL COUNCIL of GOYDER**Statement of Comprehensive Income****Annual Business Plan & Budget : 01 July 2023 to 30 June 2024 , incorp 10 Year Long Term Financial Plan**

	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
OPERATING : Revenue										
Rates	6,582,120	6,779,584	6,982,971	7,192,460	7,408,234	7,630,481	7,859,396	8,095,177	8,338,033	8,588,174
Statutory Charges	132,916	136,904	141,011	145,241	149,598	154,086	158,709	163,470	168,374	173,425
User Charges	205,042	211,193	217,529	224,054	230,776	237,699	244,830	252,175	259,741	267,533
Grants	3,957,948	3,370,963	3,472,091	3,576,254	3,683,542	3,794,048	3,907,870	4,025,106	4,145,859	4,270,235
Interest	143,381	114,813	95,400	113,550	153,176	170,577	182,551	216,619	246,663	283,011
Reimbursements	92,474	93,403	32,860	33,846	34,861	35,907	36,984	38,094	39,237	40,414
Commercial Activities	1,434,000	1,477,020	1,521,331	1,566,971	1,613,980	1,662,399	1,712,271	1,763,639	1,816,548	1,871,045
Other Income	219,476	195,161	201,015	207,046	213,257	219,655	226,245	233,032	240,023	247,224
Sub Total	12,767,357	12,379,039	12,664,208	13,059,422	13,487,425	13,904,853	14,328,856	14,787,313	15,254,478	15,741,059
Less : OPERATING : Expenditure										
Employee Costs	3,518,941	3,001,696	3,432,872	3,538,603	3,647,507	3,759,677	3,875,212	3,994,213	4,116,785	4,243,033
Contract, Materials & Other Expenses	5,119,554	4,909,601	5,036,809	5,072,605	5,331,381	5,482,077	5,681,727	5,837,325	5,961,350	6,246,190
Financial Charges	7,500	7,725	7,957	8,195	8,441	8,695	8,955	9,224	9,501	9,786
Depreciation & Amortisation	4,257,819	4,354,888	4,113,417	4,350,905	4,463,705	4,515,130	4,663,874	4,842,033	5,067,851	5,183,958
Sub Total	12,903,814	12,273,910	12,591,055	12,970,309	13,451,034	13,765,579	14,229,768	14,682,796	15,155,487	15,682,967
OPERATING SURPLUS/(DEFICIT)	(136,457)	105,129	73,153	89,113	36,390	139,274	99,087	104,517	98,991	58,092
REVENUE : Capital										
Grants	1,309,791	80,000	79,568	-	84,413	-	-	92,241	-	-
Sub Total	1,309,791	80,000	79,568	-	84,413	-	-	92,241	-	-
NET SURPLUS/(DEFICIT) Operations	1,173,334	185,129	152,721	89,113	120,804	139,274	99,087	196,757	98,991	58,092
Less Heritage/Community Depreciation	378,622	378,531	386,579	394,650	394,984	396,149	396,500	398,816	401,253	403,330
Adjusted OPERATING SURPLUS/(DEFICIT)	242,165	483,660	459,732	483,763	431,374	535,423	495,587	503,333	500,244	461,423

REGIONAL COUNCIL of GOYDER

Statement of Cash Flows

Annual Business Plan & Budget : 01 July 2023 to 30 June 2024 , incorp 10 Year Long Term Financial Plan

		2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
1. OPERATING	TOTAL	4,646,460	4,916,446	4,552,053	4,816,466	4,887,837	5,053,778	5,174,315	5,370,245	5,603,247	5,691,548
Receipts	Sub Total	12,767,357	12,379,039	12,664,208	13,059,422	13,487,425	13,904,853	14,328,856	14,787,313	15,254,478	15,741,059
Payments	Sub Total	8,120,898	7,462,594	8,112,155	8,242,956	8,599,588	8,851,075	9,154,540	9,417,067	9,651,230	10,049,511
2. INVESTING	TOTAL	(5,301,523)	(5,357,412)	(3,789,157)	(4,210,611)	(4,468,154)	(4,758,412)	(4,363,007)	(4,654,420)	(4,756,584)	(4,846,798)
Receipts	Sub Total	1,309,791	80,000	79,568	-	84,413	-	-	92,241	-	-
Payments	Sub Total	6,611,314	5,437,412	3,868,725	4,210,611	4,552,568	4,758,412	4,363,007	4,746,661	4,756,584	4,846,798
3. FINANCING	TOTAL	-	-	-	-	-	-	-	-	-	-
Receipts	Sub Total	-	-	-	-	-	-	-	-	-	-
Payments	Sub Total	-	-	-	-	-	-	-	-	-	-
NET CASHFLOW		(655,064)	(440,966)	762,896	605,855	419,682	295,366	811,309	715,825	846,663	844,750
CUMULATIVE CASHFLOW		(655,064)	(1,096,030)	(333,134)	272,721	692,403	987,769	1,799,077	2,514,903	3,361,566	4,206,316
CASH RECONCILIATION											
Opening Cash Balance		3,220,076	2,565,013	2,124,046	2,886,942	3,492,797	3,912,479	4,207,845	5,019,154	5,734,979	6,581,642
Movement - Current		(655,064)	(440,966)	762,896	605,855	419,682	295,366	811,309	715,825	846,663	844,750
Closing Cash Balance : Available		2,565,013	2,124,046	2,886,942	3,492,797	3,912,479	4,207,845	5,019,154	5,734,979	6,581,642	7,426,392

REGIONAL COUNCIL of GOYDER

Rating Summary

Annual Business Plan & Budget : 01 July 2023 to 30 June 2024 , incorp 10 Year Long Term Financial Plan

	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
1. OPERATING : Revenue Rates										
General Rates	5,451,432	5,614,975	5,783,424	5,956,927	6,135,635	6,319,704	6,509,295	6,704,574	6,905,711	7,112,882
Increase	6.95%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%
Fines	45,000	46,350	47,741	49,173	50,648	52,167	53,732	55,344	57,005	58,715
Less:										
Rebated S193/185	27,257	28,075	28,917	29,785	30,678	31,599	32,546	33,523	34,529	35,564
Valuation Objections	4,600	4,738	4,880	5,026	5,177	5,332	5,492	5,657	5,827	6,001
Sub Total	5,464,575	5,628,512	5,797,368	5,971,289	6,150,427	6,334,940	6,524,988	6,720,738	6,922,360	7,130,031
2. Other Rates - Council Charges										
CWMS - Eudunda	252,022	259,583	267,370	275,391	283,653	292,163	300,927	309,955	319,254	328,832
Increase	4.00%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%
CWMS - Burra	145,389	149,751	154,243	158,870	163,637	168,546	173,602	178,810	184,174	189,700
Increase	4.00%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%
Waste Service	485,832	500,407	515,419	530,882	546,808	563,212	580,109	597,512	615,437	633,901
Increase	4.00%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%
Sub Total	883,243	909,740	937,032	965,143	994,098	1,023,921	1,054,638	1,086,277	1,118,866	1,152,432
3. Other Rates - External										
Landscapes SA - Yorke & Mid North	234,302	241,331	248,571	256,028	263,709	271,620	279,769	288,162	296,807	305,711
Sub Total	234,302	241,331	248,571	256,028	263,709	271,620	279,769	288,162	296,807	305,711
Total RATES	6,582,120	6,779,584	6,982,971	7,192,460	7,408,234	7,630,481	7,859,396	8,095,177	8,338,033	8,588,174

REGIONAL COUNCIL of GOYDER
Statement of Financial Position
Annual Business Plan & Budget : 01 July 2023 to 30 June 2024 , incorp 10 Year Long Term Financial Plan

(in \$'000s)

	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
1. Current Assets	5,866	5,333	5,686	6,550	6,908	7,151	7,920	8,601	9,421	10,248
2. Non Current Assets	105,343	105,934	105,617	104,737	104,404	104,214	103,469	102,916	101,985	101,164
TOTAL ASSETS	111,209	111,267	111,303	111,287	111,312	111,366	111,388	111,517	111,407	111,411
3. Current Liabilities	3,036	2,901	2,776	2,662	2,557	2,462	2,376	2,298	2,078	2,013
4. Non Current Liabilities	201	210	218	227	236	245	255	265	276	287
TOTAL LIABILITIES	3,238	3,110	2,994	2,888	2,793	2,707	2,631	2,563	2,353	2,300
NET ASSETS	107,971	108,157	108,310	108,399	108,519	108,659	108,758	108,954	109,053	109,112
5. Equity										
1. Accumulated Surplus	22,560	23,646	23,308	22,830	22,602	22,123	21,584	21,122	20,542	19,903
2. Reserves - ARR	82,518	82,518	82,518	82,518	82,518	82,518	82,518	82,518	82,518	82,518
3. Reserves - Other	2,894	1,992	2,483	3,050	3,399	4,017	4,655	5,314	5,993	6,691
TOTAL EQUITY	107,972	108,157	108,310	108,399	108,519	108,659	108,758	108,955	109,054	109,112

REGIONAL COUNCIL of GOYDER

Statement of Changes in Equity

Annual Business Plan & Budget : 01 July 2023 to 30 June 2024 , incorp 10 Year Long Term Financial Plan

(in \$'000s)

	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
1. Accumulated Surplus										
Balance at end of previous reporting period	21,280	22,560	23,646	23,308	22,830	22,602	22,123	21,584	21,122	20,542
Net Result for the year	1,173	185	153	89	121	139	99	197	99	58
Net Reserve Transfers	106	902	(491)	(567)	(349)	(618)	(638)	(658)	(679)	(698)
Balance at end of period	22,560	23,646	23,308	22,830	22,602	22,123	21,584	21,122	20,542	19,903
2. Asset Revaluation Reserve										
Balance at end of previous reporting period	82,518	82,518	82,518	82,518	82,518	82,518	82,518	82,518	82,518	82,518
Gains on revaluation of property, plant & equipment	-	-	-	-	-	-	-	-	-	-
Transfer to Accumulated surplus on Sale of P,P & E	-	-	-	-	-	-	-	-	-	-
Balance at end of period	82,518	82,518	82,518	82,518	82,518	82,518	82,518	82,518	82,518	82,518
3. Other Reserves										
Balance at end of previous reporting period	3,000	2,894	1,992	2,483	3,050	3,399	4,017	4,655	5,314	5,993
Transfers to/from Accumulated Surplus	(106)	(902)	491	567	349	618	638	658	679	698
Balance at end of period	2,894	1,992	2,483	3,050	3,399	4,017	4,655	5,314	5,993	6,691
TOTAL EQUITY at the end of the reporting period	107,972	108,157	108,310	108,399	108,519	108,659	108,758	108,955	109,054	109,112

REGIONAL COUNCIL of GOYDER

Cash & Reserves Reconciliation

Annual Business Plan & Budget : 01 July 2023 to 30 June 2024 , incorp 10 Year Long Term Financial Plan

Balance	Description	Balance	Balance
2023		2024	2033

Cash Accounts

3,220,076	Cash	2,565,012	7,426,392
3,220,076	Sub Total	2,565,012	7,426,392

Represented By :

23,278	Reserve - Burra Caravan Park	174,449	1,686,522
10,909	Reserve - Paxton Square Cottages	65,505	1,045,444
217,789	Reserve - Burra Passport Product	133,362	623,243
141,112	Reserve - Development Fees	141,112	141,112
13,644	Reserve - Waste Management	(113,154)	462,150
20,109	Reserve - Recreation Funds	20,109	20,109
87,264	Reserve - Capital Projects	87,264	87,264
206,498	Reserve - Burra CWMS	278,467	1,253,513
292,157	Reserve - Eudunda CWMS	304,279	949,417
1,622,809	Reserve - RTR	1,432,978	0
2,287	Reserve - Burra Cemetery Headstone	2,287	2,287
356,534	Reserve - Brewery Cellars Project Reserve	370,795	370,795
5,610	Reserve - Dog Control	10,610	62,929
3,000,000	Sub Total - Reserves	2,908,063	6,704,785

220,076	Sub Total - General Account	(343,050)	721,607
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3,220,076	TOTAL	2,565,012	7,426,392
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REGIONAL COUNCIL of GOYDER

Full Cost Attribution Model

01 July 2023 to 30 June 2024

	BUDGET EXPENDITURE	ADMIN ALLOCATION	INTERIM EXPEND	NEC ALLOCATION	NEC ALLOCATION	FINAL EXPENDITURE
ADMINISTRATION	2,232,274	(2,017,274)	215,000			215,000
PUBLIC ORDER	148,147	18,966	167,113	1.17%	36,336	203,449
HEALTH	30,500	3,905	34,405	0.24%	7,481	41,885
SOCIAL SECURITY	55,383	7,090	62,473	0.44%	13,584	76,057
HOUSING	2,393,931	306,469	2,700,400	18.92%	587,162	3,287,562
AGRICULTURAL SERVICES	1,318,342	168,773	1,487,115	10.42%	323,351	1,810,466
RECREATION & CULTURE	256,302	32,812	289,114	2.03%	62,863	351,977
MINING	1,227,117	157,094	1,384,211	9.70%	300,976	1,685,188
TRANSPORT	6,006,849	768,991	6,775,841	47.47%	1,473,306	8,249,147
ECONOMIC	1,217,384	155,848	1,373,233	9.62%	298,589	1,671,822
OTHER N.E.C.	3,103,649	-	3,103,649		(3,103,649)	-
	17,989,879	(397,326)	17,592,552	100.00%	-	17,592,552

GOVERNANCE

ADMINISTRATION EXPENSE ALLOCATED

215,000

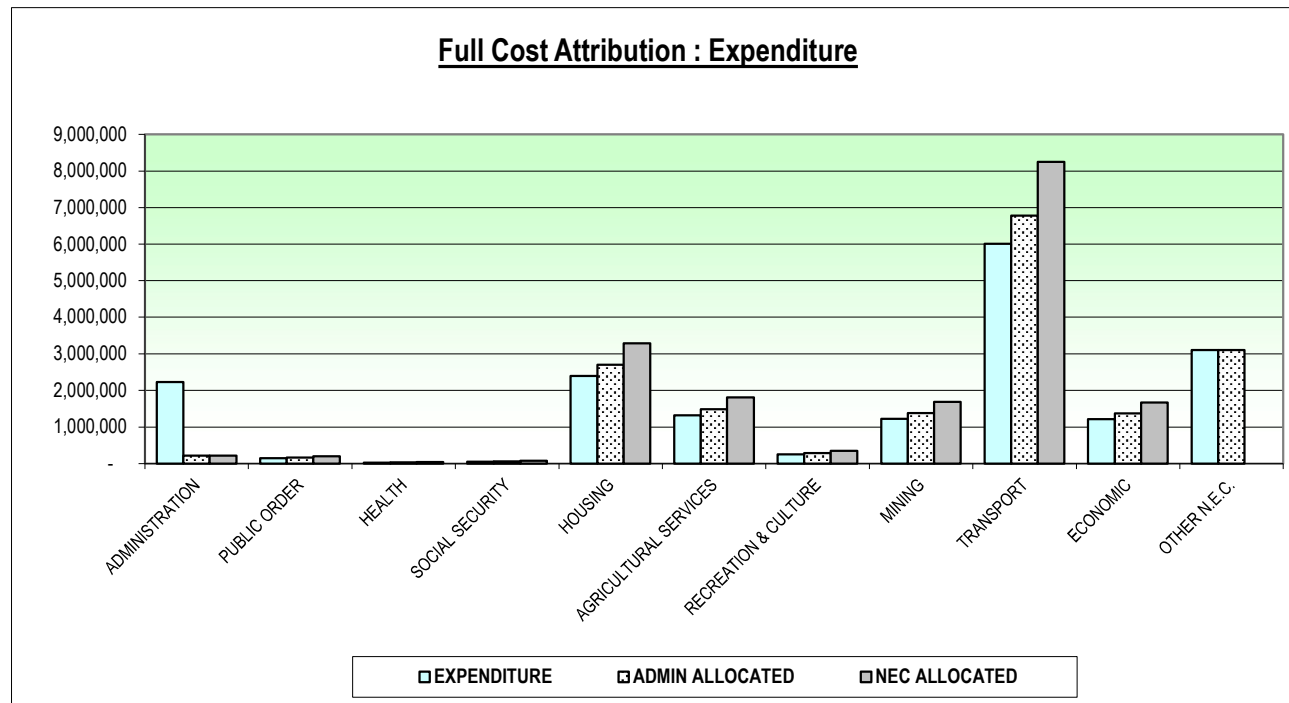
(2,017,274)

NEC

NEC EXPENSE ALLOCATED

-

(3,103,649)



REGIONAL COUNCIL of GOYDER**Financial Indicators****Annual Business Plan & Budget : 01 July 2023 to 30 June 2024 , incorp 10 Year Long Term Financial Plan**

2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
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These Financial Indicators have been calculated in accordance with *Information Paper 9 - Local Government Financial Indicators* prepared as part of the LGA Financial Sustainability Program for the Local Government Association of South Australia. Detailed methods of calculation are set out in the SA Model Statements.

1. Operating Surplus Ratio

Operating Surplus	(1.1%)	0.8%	0.6%	0.7%	0.3%	1.0%	0.7%	0.7%	0.6%	0.4%
Operating Surplus (without heritage depreciation, Grants Commission funds in prior year)	1.9%	3.9%	3.6%	3.7%	3.2%	3.9%	3.5%	3.4%	3.3%	2.9%

Total Operating Revenue

Council minimum benchmark limit : 0%

This ratio expresses the operating surplus as a percentage of total operating revenue.

2. Net Financial Liabilities Ratio

Net Financial Liabilities	(12%)	(9%)	(12%)	(18%)	(21%)	(22%)	(27%)	(31%)	(36%)	(40%)
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Total Operating Revenue

Council maximum benchmark limit : 20%

Net financial liabilities are defined as total liabilities less financial assets. These are expressed as a % of total operating revenue

3. Asset Renewal Funding Ratio

Net Asset Renewals	119%	77%	83%	79%	91%	92%	94%	94%	94%	94%
Net Asset Renewals - Revised	130%	84%	91%	87%	100%	101%	102%	103%	102%	101%

Council minimum benchmark : 100%

Net asset renewals expenditure is defined as net capital expenditure on the renewal and replacement of existing assets, and excludes new capital expenditure on the acquisition of additional assets. The revised ratio excludes heritage depreciation.

REGIONAL COUNCIL of GOYDER**Uniform Presentation of Finances****Annual Business Plan & Budget : 01 July 2023 to 30 June 2024 , incorp 10 Year Long Term Financial Plan**

The following is a high level summary of both operating and capital investment activities of the Council prepared on a simplified Uniform Presentation Framework basis. All Councils in South Australia have agreed to summarise annual budgets and long-term financial plans on the same basis.

The arrangements ensure that all Councils provide a common 'core' of financial information, which enables meaningful comparisons of each Council's finances

	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
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Income	12,767,357	12,379,039	12,664,208	13,059,422	13,487,425	13,904,853	14,328,856	14,787,313	15,254,478	15,741,059
less Expenses	12,903,814	12,273,910	12,591,055	12,970,309	13,451,034	13,765,579	14,229,768	14,682,796	15,155,487	15,682,967
Operating Surplus / (Deficit)	(136,457)	105,129	73,153	89,113	36,390	139,274	99,087	104,517	98,991	58,092

less Net Outlays on Existing Assets

Capital Expenditure on renewal and replacement of Existing Assets	5,386,814	3,592,080	3,600,025	3,674,040	4,390,059	4,277,014	4,470,030	4,740,081	5,056,941	4,938,434
less Depreciation, Amortisation and Impairment	4,257,819	3,958,723	3,776,633	4,077,305	4,181,897	4,224,868	4,364,904	4,534,094	4,750,673	4,857,265
less Proceeds from Sale of Replaced Assets	340,500	241,696	203,401	217,411	321,460	127,221	107,023	177,902	300,357	91,636
	788,496	(608,339)	(380,009)	(620,676)	(113,298)	(75,075)	(1,897)	28,085	5,911	(10,467)

less Net Outlays on New and Upgraded Assets

Capital Expenditure on New and Upgraded Assets	1,565,000	2,087,028	472,101	753,982	483,969	608,619	-	184,481	-	-
	255,209	2,007,028	392,533	753,982	399,556	608,619	-	92,241	-	-

Net Lending / (Borrowing) for Financial Year	(1,180,161)	(1,293,559)	60,629	(44,193)	(249,867)	(394,269)	100,984	(15,809)	93,080	68,559
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Appendix : B

Operating Expenditure and Income

Financial Year

01 July 2023 to 30 June 2024

and Ten Year Long Term Financial Plan

1 July 2023 to 30 June 2033

REGIONAL COUNCIL of GOYDER
Operating Expenditure and Income

FY 2021	FY 2022	FY 2023	Description	Account	Total	Amount	Notes
			10: Administration (Expenditure)				
276,822	282,074	310,500	Administration	100001	Total	322,920	
1,145	1,240	1,000	Assessment	100002	Total	1,000	
816	812	1,500	Council Agencies	100004	Total	1,500	
113,488	96,771	124,718	Council Offices	100005	Total	113,194	
130,023	147,417	144,900	Information Technology	100006	Total	150,696	Synergy Soft, Internet, licences
14,303	23,931	18,113	Motor Vehicle Expenses	100007	Total	18,838	CEO and Admin Vehicles
1,149	-	500	Non Payment of Rates	100008	Total	500	
3,480	11,564	15,000	W.H.S.&Welfare	100009	Total	7,500	
1,207,284	1,268,128	1,140,051	Payroll	100010	Total	1,349,328	
2,268	2,562	5,000	Records Storage & Maintenance	100011	Total	5,000	
12,614	10,077	20,000	Training	100013	Total	20,000	
16,187	17,169	17,595	Valuations - Fees	100014	Total	18,299	
77,371	35,962	36,225	Human Resources Management	100016	Total	20,000	
5,647	7,268	5,000	Insurance Claims	100017	Total	5,000	Insurance Claims - excess
953	1,598	2,550	MFS Building	100018	Total	2,000	Refer AMP Buildings
975	968	1,000	Centrelink Commission	100019	Total	1,000	
1,864,526	1,907,542	1,843,652	Sub Total - Administration			2,036,774	
15,574	5,234	18,500	Governance - Administration	100150	Total	27,000	Incl \$22k Rating Review
6,896	7,012	10,000	Governance - Audit Committee	100151	Total	10,000	
-	-	40,000	Governance - Rates Oversight Bill	100152	Total	-	Year 1 - 2022/23
1,550	1,865	2,000	Governance - Annual Report	100153	Total	2,000	
24,021	14,111	70,500	Sub Total - Governance			39,000	

REGIONAL COUNCIL of GOYDER

Operating Expenditure and Income

FY 2021	FY 2022	FY 2023	Description	Account	Total	Amount	Notes
1,109	1,318	45,000	Members - Election	100250	Total	1,500	Next Due Nov 2026
112,388	114,835	127,500	Members - Benefits	100251	Total	132,500	Chairman, Deputy & 5 members, travel, childcare
2,544	2,705	5,000	Members - Meals/etc	100252	Total	5,000	
3,895	6,018	10,000	Members - Travel	100253	Total	10,000	
600	-	14,832	Members - Training	100254	Total	2,500	
(1,170)	1,447	6,000	Members - LGA Conferences/Meetings	100255	Total	2,500	
1,253	626	6,500	Members - National General Assembly	100256	Total	-	Mayor & Deputy
504	1,458	2,500	Members - Other Conferences/Meetings	100257	Total	2,500	
121,122	128,406	217,332	Sub Total - Council Members			156,500	
2,009,668	2,050,060	2,131,484			Total	2,232,274	
			11: Administration (Income)				
12	130	50	Fax/Phone/Photocopy Sales	110005	Total	50	
35	-	50	Freedom of Information	110006	Total	50	
224	-	500	FERU - receipts	110007	Total	500	
4,706,052	4,922,355	5,067,392	Rates	110009	Total	5,419,575	incl valuation objections
43,545	42,674	45,000	Rates - Fines Remitted	110010	Total	45,000	
12,893	15,847	15,283	Search Fees	110012	Total	15,894	
32,164	20,053	20,000	Workcover Bonus	110013	Total	20,000	
18,070	16,029	15,000	Asset Mutual Fund Bonus	110014	Total	15,000	
13,413	7,744	-	Insurance Claims	110017	Total	-	
4,826,408	5,024,832	5,163,275			Total	5,516,069	

REGIONAL COUNCIL of GOYDER

Operating Expenditure and Income

FY 2021	FY 2022	FY 2023	Description	Account	Total	Amount	Notes
			15: Public Order (Expenditure)				
36,366	58,835	72,300	Dogs - Dog Control	150001	Total	55,000	
823	2,726	2,025	General - Inspections	150150	Total	5,516	
6,327	7,171	6,546	Fire Control - Administration	150156	Total	6,949	
50,733	35,770	41,544	Fire Prev - General Inspections	150157	Total	49,682	
7,833	23,916	31,050	Fire Prev - Fire Tracks	150158	Total	15,000	
-	-	500	Fire Prev - S105F Inspections	150160	Total	500	Block Slashing
391	(138)	500	Fire Prev - CFS Stations	150162	Total	500	Eudunda - Water
6,115	6,600	7,000	Public Order - Emergency Services Levy	150550	Total	7,000	
27,970	24,390	36,000	Public Order - Citizenship/Australia Day	150551	Total	8,000	Additional grant funding rec'd 2021-3
136,559	159,270	197,465			Total	148,147	
			16: Public Order (Income)				
56,068	51,725	52,000	Dog Control	160001	Total	60,000	
-	1,671	500	Fire Prev - S105F Expiations	160150	Total	500	
56,068	53,396	52,500			Total	60,500	
			20: Health (Expenditure)				
24,638	29,125	25,875	Health Inspections	200550	Total	26,000	
4,491	7,023	4,140	Waste Water Assessments	200553	Total	4,500	
29,129	36,148	30,015			Total	30,500	
			21: Health (Income)				
1,649	3,766	3,469	Inspection Fees	210550	Total	3,608	
1,649	3,766	3,469			Total	3,608	

REGIONAL COUNCIL of GOYDER
Operating Expenditure and Income

FY 2021	FY 2022	FY 2023	Description	Account	Total	Amount	Notes
			25: Social Security & Welfare (Expenditure)				
11,517	17,315	17,921	Mid North Transport Network	250550	Total	18,008	
8,430	6,347	20,533	BCAC Building (Burra)	250552	Total	7,525	
180	-	400	Day Centre (Robertstown)	250553	Total	400	(at Peace Hall R/Town)
723	248	750	Baby Room (Burra)	250555	Total	750	
1,019	1,040	1,100	Kindergarten (Eudunda)	250556	Total	1,100	CWMS and Waste Charges
1,894	2,440	2,588	Community Centre - Eudunda	250557	Total	2,600	Incl AMP-Buildings
11,889	5,693	20,000	Youth Advisory Committee	250570	Total	15,000	
-	-	-	YAC - Battle of the Bands	250572	Total	10,000	
35,652	33,082	63,292			Total	55,383	
			26: Social Security & Welfare (Income)				
9,267	8,996	10,868	BCAC (Burra)	260550	Total	10,920	LN Health Contributions & Reimbursements
3,792	3,900	4,037	Community Centre - Eudunda	260557	Total	4,056	
186	1,122	2,000	Youth Advisory Committee	260570	Total	2,000	
-	-	-	Youth Battle of the Bands	260572	Total	-	
13,244	14,018	16,905			Total	16,976	

REGIONAL COUNCIL of GOYDER
Operating Expenditure and Income

FY 2021	FY 2022	FY 2023	Description	Account	Total	Amount	Notes
			30: Housing & Community (Expenditure)				
149,640	156,755	72,500	Planning - Administration	300001	Total	100,000	
747	7,326	10,350	Planning - Appeals	300004	Total	1,000	
4,247	3,266	5,000	Planning - Regional Assessment Panel	300009	Total	1,000	
54,810	42,935	50,000	Cemetery - Maintenance	300151	Total	30,000	Refer AMP Buildings
28,377	31,321	27,363	Cemetery - Grave Digging	300152	Total	30,181	Offset Against Income
118,582	136,054	149,043	Public Conveniences- Maintenance	300250	Total	150,000	Refer AMP Buildings
357,619	354,065	344,734	S&G - Waste Collection : Weekly Wet	300350	Total	351,350	
48,456	47,213	46,058	S&G - Waste Collection : F/N Recycled	300351	Total	46,280	
5,284	5,828	5,000	S&G - Skip Bin Service - Townships	300352	Total	5,000	Annual Service
141,028	124,154	148,207	S&G - Streets/Bins	300353	Total	117,720	Inc Street Sweeping
116,395	125,498	199,000	S&G - Transfer Station Maintenance & Transport	300354	Total	144,000	
-	27	42,000	CWMS - Administration	300450	Total	2,000	2023 incl AMP
9,658	10,594	10,868	CWMS - Burra - Cleaning Tanks	300451	Total	10,920	
68,459	72,401	75,000	CWMS - Burra - Maintenance	300452	Total	80,000	incl AMP
17,665	16,994	12,938	CWMS - Eudunda - Cleaning Tanks	300453	Total	13,000	
194,283	120,377	134,000	CWMS - Eudunda - Maintenance	300454	Total	169,400	incl AMP
12,054	17,704	22,745	Community Bodies & Events - Goyder (9)	300550	Total	13,000	Insurance/Lease Fees
31,605	32,395	34,230	Comm Bodies - Regional Development Board Australia	300551	Total	35,599	
16,189	15,344	11,000	Comm Bodies - Robertstown Community Telecentre	300552	Total	11,000	Incl \$7k per annum maintenance
150	-	3,500	Goyder Education Foundation	300554	Total	2,500	
176	315	654	Housing - Land Development - Eudunda	300650	Total	680	Power & Water Service Charge
4,749	7,466	5,000	Housing - Council House - Maintenance	300651	Total	5,000	
2,612	4,881	10,000	Housing - Eudunda Health Clinic	300652	Total	2,500	
1,082	1,300	2,000	Housing - Trees For Electors	300653	Total	2,000	
70,438	69,905	70,000	Housing - Street Lighting	300654	Total	72,500	Council Wide
1,454,306	1,404,120	1,491,190			Total	1,396,631	

REGIONAL COUNCIL of GOYDER
Operating Expenditure and Income

FY 2021	FY 2022	FY 2023	Description	Account	Total	Amount	Notes
			31: Housing & Community (Income)				
10,974	310	500	Planning - Lodge Fees	310001	Total	500	
14,137	18,561	20,700	Planning - Fees (GST incl)	310010	Total	21,528	
-	-	31,050	Planning - Fees (GST free)	310011	Total	32,292	
1,000	2,750	1,000	Cemetery - Lease Fees - Booborowie	310150	Total	1,000	Dig Fees offset against exp
1,636	1,818	2,000	Cemetery - Grave Dig Fee - Booborowie	310151	Total	2,000	
4,500	2,000	4,500	Cemetery - Lease Fees - Burra	310155	Total	4,500	
2,909	3,091	4,184	Cemetery - Dig Fees - Burra	310156	Total	4,351	
318	336	500	Cemetery - Other Income - Burra	310157	Total	500	
-	-	806	Cemetery - Lease Fees - Farrell Flat	310160	Total	838	
-	1,682	1,261	Cemetery - Dig Fees - Farrell Flat	310161	Total	1,311	
250	2,000	1,335	Cemetery - Lease Fees - Hallett	310165	Total	1,388	
2,182	2,545	2,347	Cemetery - Dig Fees - Hallett	310166	Total	2,452	
5,500	4,500	5,380	Cemetery - Lease Fees - Eudunda	310170	Total	2,500	
7,818	4,000	8,330	Cemetery - Dig Fees - Eudunda	310171	Total	4,000	
227	455	956	Cemetery - Other Income - Eudunda	310172	Total	994	
2,000	500	2,521	Cemetery - Lease Fees - Terowie	310175	Total	500	
1,636	1,636	1,500	Cemetery - Dig Fees - Terowie	310176	Total	1,500	
-	-	627	Cemetery - Whyte-Yarcowie	310178	Total	250	
5,347	7,466	4,000	S&G - Transfer Station Fees - Burra	310180	Total	4,000	
235	155	150	S&G - Transfer Station Fees - Hallett	310181	Total	150	
5,837	4,382	4,000	S&G : Transfer Station Fees - Eudunda	310182	Total	4,000	
432,890	448,041	462,531	S&G - Waste Managment Service	310351	Total	485,832	\$248 per service
337	183	750	S&G - Bin Sales	310353	Total	750	
132,019	135,311	139,914	CWMS - Charges - Burra	310450	Total	145,389	
3,864	7,976	4,395	Septic Tank - Application Fee	310453	Total	5,628	
231,103	236,030	242,260	CWMS - Charges - Eudunda	310550	Total	252,022	
17,430	15,540	7,800	Housing - Council House Rent	310651	Total	7,800	
884,151	901,269	955,297			Total	987,977	

REGIONAL COUNCIL of GOYDER

Operating Expenditure and Income

FY 2021	FY 2022	FY 2023	Description	Account	Total	Amount	Notes
35: Recreation & Culture (Expenditure)							
43,907	44,060	46,575	Libraries	350001	Total	46,800	Burra & Eudunda
3,414	3,396	3,604	Libraries - Community Information Grant	350002	Total	3,748	
141,460	90,596	120,142	Halls - Maintenance	350150	Total	98,219	Insurance, Maintenance incl AMP
4,194	12,409	15,000	Pks & Gdns - Worlds End Reserve	350250	Total	7,500	
61,484	82,375	75,000	Pks & Gdns - Burra Creek - Burra	350251	Total	62,500	Refer AMP Buildings
189,678	190,633	177,897	Pks & Gdns - Reserves - Maintenance	350252	Total	189,097	
23,869	31,701	40,782	Pks & Gdns - Playgrounds - Maintenance	350253	Total	33,402	
24,681	50,912	191,144	Sport & Rec - Ward Funds	350351	Total	190,800	3.5% General Rate Revenue from 2023 on
164,059	111,684	139,999	Sport & Rec - Sporting Grounds - Maintenance	350352	Total	110,000	Inc AMP Buildings
205,742	213,070	250,000	Sport & Rec - Swimming Pools	350450	Total	278,406	Refer AMP Buildings
5,267	6,463	7,085	Rec & Cult - Eudunda Heritage Group	350551	Total	7,173	Insurance, Pest Control
2,872	2,894	4,018	Rec & Cult - Hallett History Society, Sir Hubert Wilkins	350552	Total	3,000	
15,314	11,189	23,952	Rec & Cult - Burra Mine - Engine House	350553	Total	25,570	} Offset against Passport Income
562	1,577	1,500	Rec & Cult - Burra Smelts Site	350554	Total	1,500	
8,330	6,181	18,000	Rec & Cult - Heritage Sites - Maintenance	350555	Total	10,837	
7,414	7,945	17,016	Rec & Cult - Burra Art Gallery	350557	Total	34,029	Refer AMP Buildings
5,739	4,588	6,000	Rec & Cult - TV Facility	350558	Total	6,000	
6,642	6,800	6,567	Rec & Cult - Burra Cellars Site	350559	Total	29,760	Refer AMP Buildings
-	33,007	261,993	Rec & Cult - Burra Mine Office Digital Augmentation Project	350564	Total	-	100% Grant Funded
112,022	102,410	105,858	Rec & Cult - Sport & Recreation Officer	350562	Total	120,000	2 years 2023-25
70,483	105,117	77,000	Rec & Cult - Arts & Cultural Facilitator	350563	Total	60,000	2 years 2023-25
-	41,172	25,000	Rec & Cult - Copper & Stone Festival	350570	Total	-	2024 allocated in 2023
1,097,133	1,119,006	1,589,132			Total	1,318,342	

REGIONAL COUNCIL of GOYDER

Operating Expenditure and Income

FY 2021	FY 2022	FY 2023	Description	Account	Total	Amount	Notes
			36: Recreation & Culture (Income)				
1,707	1,698	1,895	Libraries - CIS Grant	360001	Total	1,971	
672	263	750	Halls - Burra	360150	Total	750	Reimb : Water Consumption
3,231	2,064	3,750	Halls - Eudunda	360151	Total	2,500	Reimb : Power Consumption
1,000	2,020	2,000	Sporting Grounds - Eudunda	360350	Total	2,000	Oval Usage per annum
6,606	6,686	6,452	Pools - Swimming Pools - Burra Fees Schools	360452	Total	7,000	
2,113	1,432	3,000	Pools - Swimming Pools - Eudunda Fees Schools	360462	Total	3,000	
1,591	835	500	Pools - Swimming Pools - Hallett Reimbursement	360470	Total	500	
-	206,500	88,500	Rec & Cult - Burra Mine Office Digital Augmentation Project	360564	Total	-	
90,580	87,200	67,779	Rec & Cult - Sport & Recreation Officer - external contributions	360562	Total	60,000	CGVC
50,938	54,000	12,693	Rec & Cult - Arts & Cultural Facilitator - external contributions	360563	Total	-	Country Arts SA
158,438	362,698	187,319			Total	77,721	

REGIONAL COUNCIL of GOYDER

Operating Expenditure and Income

FY 2021	FY 2022	FY 2023	Description	Account	Total	Amount	Notes
			40: Agricultural Services (Expenditure)				
177	177	1,000	Animal & Plant	400550	Total	1,000	
13,258	4,677	15,000	Street Tree Replacement	400551	Total	5,000	
282,723	285,550	292,689	Landscapes SA Levy - Northern Yorke	400570	Total	234,302	as per advice from Landscape SA N&Y
32,721	46,520	15,000	Private Works	400590	Total	15,000	
1,309	972	1,000	Pest Control	400595	Total	1,000	
330,188	337,896	324,689			Total	256,302	
			41: Agricultural Services (Income)				
282,038	285,707	292,689	Landscapes SA Levy - Northern Yorke	410570	Total	234,302	
3,643	3,672	3,945	NRM - Recovery From Boards	410575	Total	3,945	
-	587	2,984	Drum Muster Program	410580	Total	1,000	
35,512	36,374	19,500	Private Works	410590	Total	19,500	30% markup
321,194	326,340	319,118			Total	258,747	
			45: Mining, Manufacturing & Construction (Expenditure)				
132,548	84,658	49,500	Building Administration	450550	Total	50,000	
4,343	701	5,000	Building - Asbestos Hazard Reports	450555	Total	5,000	
207,102	357,518	334,379	Quarry - Raising Rubble	450575	Total	386,799	
371,463	595,004	678,890	Quarry - Crushing Rubble	450595	Total	785,318	
715,457	1,037,881	1,067,769			Total	1,227,117	
			46: Mining, Manufacturing & Construction (Income)				
566,317	924,646	1,013,269	Rubble Sales - Internal	460600	Total	1,172,117	
566,317	924,646	1,013,269			Total	1,172,117	

REGIONAL COUNCIL of GOYDER

Operating Expenditure and Income

FY 2021	FY 2022	FY 2023	Description	Account	Total	Amount	Notes
50: Transport (Expenditure)							
89,780	95,643	114,000	Roads Sealed - Maintenance	500050	Total	80,000	Council Wide
596,539	671,303	575,000	Roads Formed & Sheeted	500100	Total	575,000	Patrol grading, road maintenance
54,088	30,694	50,000	Footpaths - Maintenance	500105	Total	50,000	
48,817	47,012	50,000	Kerb & Water - Maintenance	500110	Total	50,000	
79,763	58,081	50,000	Storm Water Drains - Maintenance	500115	Total	50,000	
13,890	11,842	25,000	Bridges - Maintenance	500120	Total	25,000	
111,749	80,571	90,000	Traffic Control - Maintenance	500125	Total	60,000	Signs & relocation
6,986	8,317	10,000	Freight - Stores	500135	Total	10,000	
118,805	131,083	125,000	Project Formulation, Scoping & Design	500450	Total	140,000	incl \$10k Eudunda Top Cark Park and \$5k Hallett Pool
43,764	33,650	40,000	Roadside Slashing	500550	Total	40,000	
61,320	75,486	86,000	Weed Control : Roads	500555	Total	60,000	Roads and streets - Rural and Urban
70,922	87,948	110,000	Tree Trimming	500560	Total	100,000	Refer AMP Buildings
23,515	20,387	20,000	Quarry Rehabilitation & Maintenance	500570	Total	20,000	
5,121	14,377	10,000	Quarry Establishment	500571	Total	10,000	
7,343	19,959	8,280	Other Maintenance	500575	Total	12,335	Water Charges - Less on sales
-	21,800	-	Commodity Route Assessments	500591	Total	-	
18,523	3,635	20,000	Road Opening/Closing	500596	Total	10,000	
1,350,926	1,411,787	1,383,280			Total	1,292,335	
51: Transport (Income)							
75,000	-	-	Stormwater Management Grant	510100	Total	-	
570,057	1,422,561	332,176	Local Roads Grant (incl Supplementary)	510550	Total	795,471	
1,027,709	685,169	685,169	Roads To Recovery Grant	510560	Total	685,169	RTR ceases with 2023/24 financial year
98,709	108,480	99,673	Road Rent	510565	Total	129,575	
52,746	9,490	35,000	Other Roadworks Income	510570	Total	17,000	includes Power Poles Rent, Opening Closing Roads Income
1,664	19,704	525	Other Roadworks Income - Water Sales	510571	Total	2,500	
1,825,886	2,245,404	1,152,543			Total	1,629,715	

REGIONAL COUNCIL of GOYDER

Operating Expenditure and Income

FY 2021	FY 2022	FY 2023	Description	Account	Total	Amount	Notes
			80: Economic Affairs (Expenditure) - Burra Caravan Park				
117,979	95,136	109,000	Administration	800150	Total	109,300	
4,878	5,305	5,438	CWMS Charge	800151	Total	5,656	
1,307	-	1,000	Camp Kitchen	800152	Total	1,000	
404	3,754	2,000	Cottage Maintenance	800153	Total	2,000	
7,682	17,367	8,125	Ablution Block Maintenance	800154	Total	8,125	
5,975	3,509	11,512	Site Maintenance	800155	Total	12,000	
138,225	125,071	137,075			Total	138,081	
			81: Economic Affairs (Income) - Burra Caravan Park				
196,000	207,700	285,000	Income - Burra Caravan Park	810150	Total	285,000	
196,000	207,700	285,000			Total	285,000	
			80: Economic Affairs (Expenditure) - Paxton Square Cottages				
529,370	594,295	728,000	Administration	800250	Total	726,153	
64,398	(39,865)	47,600	Cottages Maintenance	800251	Total	40,000	
15,791	40,026	2,500	Site Maintenance	800253	Total	20,000	
609,559	594,456	778,100			Total	786,153	
			81: Economic Affairs (Income) - Paxton Square Cottages				
765,100	814,798	1,000,000	Income - Paxton Square Cottages	810250	Total	1,000,000	
765,100	814,798	1,000,000			Total	1,000,000	
			80: Economic Affairs (Expenditure) - Bible Chapel				
7,084	7,918	15,000	Administration - General	800260	Total	15,000	
7,084	7,918	15,000			Total	15,000	
			81: Economic Affairs (Income) - Bible Chapel				
1,152	2,700	15,000	Income - Bible Chapel	810260	Total	15,000	
1,152	2,700	15,000			Total	15,000	

REGIONAL COUNCIL of GOYDER
Operating Expenditure and Income

FY 2021	FY 2022	FY 2023	Description	Account	Total	Amount	Notes
			80: Economic Affairs (Expenditure) - Others				
2,018	2,067	2,139	Tourism - National Trust	800550	Total	2,535	Rates Donation-Bon Accord Cottage, old NAB Building
157,259	169,007	183,568	Tourism - Burra & Goyder Visitor Information Centre	800551	Total	179,627	
90,493	76,070	101,075	Goyder Tourism & Events	800553	Total	68,489	
91	1,971	2,500	Goyder Regional Tourism Support	800554	Total	2,500	Goyder visitor information outlet support
31,284	12,734	35,000	Tourism - Promotion	800555	Total	20,000	
6,010	7,524	5,000	Passport Product	800560	Total	5,000	Printing & advertising
287,155	269,373	329,282			Total	278,151	
			81: Economic Affairs (Income)				
7,444	13,850	12,750	BGVIC Other income	810550	Total	14,000	
123,353	135,866	125,000	Passport Product	810555	Total	135,000	
130,797	149,716	137,750			Total	149,000	
			82: NEC (Expenditure)				
-	-	-	Interest	820550	Total	-	
18,943	16,066	21,000	Donations	820552	Total	21,000	Rate rebates \$8k, Donations \$10k, Youth Sponsorship \$3k
15,909	19,808	34,821	Insurance - General	820553	Total	36,214	Loss of Revenue/Rent/Addn Exp
8,754	3,437	5,000	Community Newsletters	820554	Total	5,000	Newsletters, periodic advertising in local press
20,897	25,041	25,000	Community Engagement	820555	Total	25,000	Incl Annual Calendars
-	-	6,000	Native Title Claim	820556	Total	6,000	
-	-	-	Ngaduri Reconciliation Action Plan	820559	Total	5,000	
86,645	29,769	75,000	Project & Assignment Support Officer	820560	Total	75,000	incl World Heritage Advisor
-	-	100,000	Conservation Management Plan	820561	Total	65,000	Burra Township Master Plan
-	4,292	5,000	Community Event Support	820562	Total	20,000	Incl Wheelbarrow Race
-	-	-	ICOMOS Conference	820563	Total	15,000	September 2023
40,684	79,495	25,000	Covid-19	820600	Total	-	
191,832	177,908	296,821			Total	273,214	
			83: NEC (Income)				
39,043	18,874	28	Interest - Bank	830550	Total	-	
14,721	15,198	200,000	Interest - LGFA	830551	Total	138,463	
2,276,170	3,154,084	594,015	Grants Commission	830552	Total	2,473,337	(75% - \$1,913,438 paid in 2021/22 for 2022/23)
-	1,354	3,402	Interest - Community Organisation Loans	830556	Total	4,918	Eudunda Sports Club
-	-	-	Wheelbarrow Race - Sponsors	830561	Total	30,000	Incl AGL
2,329,934	3,189,509	797,445			Total	2,646,718	

REGIONAL COUNCIL of GOYDER

Operating Expenditure and Income

FY 2021	FY 2022	FY 2023	Description	Account	Total	Amount	Notes
			85: Engineering - Allocated Plant (Expenditure)				
1,039,794	1,202,303	1,395,546	Repairs & Maintenance	850150	Total	1,451,368	
1,039,794	1,202,303	1,395,546			Total	1,451,368	
			86: Engineering - Allocated Plant (Income)				
1,181,867	1,288,927	1,662,350	Plant Alloc - Hire Income	860150	Total	2,174,710	(2024 incl capital allocation)
81,317	80,340	102,000	Plant Hire - Diesel Rebate Income	860155	Total	102,000	
1,039,794	1,202,303	1,395,546			Total	2,276,710	
			85: Engineering - Allocated Works O/Heads (Expenditure)				
752,428	658,822	688,544	Payroll : Works Allocated	850250	Total	683,666	
55,447	58,989	73,025	Council Depots	850251	Total	62,500	
114,713	1,897	24,000	Machinery Transport	850252	Total	24,000	
11,999	2,573	10,000	Mobile Plant - Repairs	850253	Total	10,000	
10,386	11,526	9,000	Other : Works	850254	Total	9,000	Telephones/Communication
1,451	488	2,500	Travel	850256	Total	2,500	
7,859	9,927	17,000	Training	850257	Total	17,000	
17,185	16,843	20,000	Minor Plant/Tools	850261	Total	20,000	
971,469	761,065	844,069			Total	828,666	
			86: Engineering - Allocated Works O/Heads (Income)				
944,568	743,439	826,448	Works - Allocated	860250	Total	810,340	
22,451	17,026	17,621	Workers Compensation Rebate	860251	Total	18,326	
4,450	600	-	Training	860252	Total	-	
971,469	761,065	844,069			Total	828,666	
			87: Engineering - Un Allocated (Expenditure)				
488,372	486,875	502,263	Technical Services Administration	870551	Total	550,401	includes Asset Management
488,372	486,875	502,263			Total	550,401	
			88: Depreciation (Expenditure)				
4,470,550	4,461,485	4,964,135	Depreciation	880550	Total	4,782,916	Net Depreciation - 21-22, Gross Depreciation 23-24
4,470,550	4,461,485	4,964,135			Total	4,782,916	

Appendix : C

Capital Expenditure and Income

Financial Year

01 July 2023 to 30 June 2024

and Ten Year Long Term Financial Plan

1 July 2023 to 30 June 2033

REGIONAL COUNCIL of GOYDER

Capital Expenditure Summary

Annual Business Plan & Budget : 01 July 2023 to 30 June 2024 , incorp 10 Year Long Term Financial Plan

Description		2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
1. Buildings & Infrastructure											
Asset Management Plan	TOTAL	957,300	612,850	127,308	180,726	135,061	431,552	270,167	253,675	261,285	269,124
2. Transport Infrastructure											
Asset Management Plan	TOTAL	4,714,514	3,991,358	2,939,682	2,995,091	3,251,826	3,628,248	3,288,467	3,787,102	3,568,699	4,136,760
3. CWMS Infrastructure											
Asset Management Plan	TOTAL	40,000	102,500	136,581	107,689	-	-	-	-	-	-
4. Plant & Equipment											
Replacement schedule	TOTAL	1,025,000	972,400	868,554	979,516	1,487,141	825,832	911,396	883,786	1,221,957	532,550
5. Furniture, Fittings & Office Equipment, Others											
Desktop Computers (incl Software) * 25, laptops * 3	2027	-	-	-	75,000	-	-	-	-	-	-
Toughbook - Laptop	2032	-	-	-	-	-	-	-	-	5,000	-
Server Upgrade	2027	-	-	-	90,000	-	-	-	-	-	-
Waste Management Strategy - Stage 1 Development	2024	15,000	-	-	-	-	-	-	-	-	-
Waste Management Strategy - Stage 2 Implementation	2024	200,000	-	-	-	-	-	-	-	-	-
	TOTAL	215,000	-	-	165,000	-	-	-	-	5,000	-
	TOTAL	6,951,814	5,679,108	4,072,125	4,428,022	4,874,028	4,885,633	4,470,030	4,924,562	5,056,941	4,938,434
Income											
Notional Trade In	TOTAL	340,500	241,696	203,401	217,411	321,460	127,221	107,023	177,902	300,357	91,636

REGIONAL COUNCIL of GOYDER
Asset Management Plan - Buildings & Structures

Location	Location	Town	Project	Amount Current	Year end June	Major Maintenance/Capital Schedule - Year End June										Total
						2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	
Waste Transfer Station	Booborowie	Booborowie	Construction	\$ 35,000	2024	35,000	-	-	-	-	-	-	-	-	-	35,000
Waste Transfer Station	Farrell Flat	Farrell Flat	Construction	\$ 40,000	2024	40,000	-	-	-	-	-	-	-	-	-	40,000
Cemetery	Burra	Burra	Wall repairs	\$ 10,000	Annual	10,000	10,300	10,609	10,927	11,255	11,593	11,941	12,299	12,668	13,048	114,639
Cemetery	Farrell Flat	Farrell Flat	Fencing	\$ 10,000	2024	10,000	-	-	-	-	-	-	-	-	-	10,000
Former CEO Residence	John St	Hallett	Asbestos removal	\$ 5,000	2025	-	5,150	-	-	-	-	-	-	-	-	5,150
Council Office	Market Sq	Burra	Internal Painting	\$ 10,000	2026	-	-	10,609	-	-	-	-	-	-	-	10,609
Council Office	Market Sq	Burra	Painting Interior- Council Chamber	\$ 4,284	2024	4,284	-	-	-	-	-	-	-	-	-	4,284
Council Office	Market Sq	Burra	Services- Heating/ Cooling- Server Room AC1	\$ 3,910	2024	3,910	-	-	-	-	-	-	-	-	-	3,910
Council Office	Market Sq	Burra	Painting Interior- Cleaners Room	\$ 189	2028	-	-	-	-	213	-	-	-	-	-	213
Council Office	Market Sq	Burra	Blinds/ Curtains- Staff Kitchen	\$ 806	2028	-	-	-	-	907	-	-	-	-	-	907
Council Office	Market Sq	Burra	Services- Heating/ Cooling- AC1/ AC2/ Staff Kitchen	\$ 9,070	2033	-	-	-	-	-	-	-	-	-	11,834	11,834
Council Office	Market Sq	Burra	Wet Area- Male and Female	\$ 13,121	2033	-	-	-	-	-	-	-	-	-	17,120	17,120
Council Office	Market Sq	Burra	Interior- Ceiling- Server Room	\$ 585	2033	-	-	-	-	-	-	-	-	-	763	763
Council Office	Market Sq	Burra	Painting- Exterior- Front	\$ 1,764	2033	-	-	-	-	-	-	-	-	-	2,302	2,302
Council Office	Market Sq	Burra	Painting Interior- Complete	\$ 23,023	2033	-	-	-	-	-	-	-	-	-	30,040	30,040
Council Office	Market Sq	Burra	Painting Interior- Council Chamber	\$ 4,284	2033	-	-	-	-	-	-	-	-	-	5,590	5,590
Council Office	Bruce St	Eudunda	A/cond replacement	\$ 3,000	2024	3,000	-	-	-	-	-	-	-	-	-	3,000
Council Office	Bruce St	Eudunda	Interior Floor Covers- kitch./ strong room/ bathroom/ store & 2nd bath	\$ 2,321	2028	-	-	-	-	2,612	-	-	-	-	-	2,612
Council Office	Bruce St	Eudunda	Wet Area- 2 x Bathrooms	\$ 4,002	2033	-	-	-	-	-	-	-	-	-	5,222	5,222
Council Office	Bruce St	Eudunda	Blinds/ Curtains- YAC Room	\$ 930	2033	-	-	-	-	-	-	-	-	-	1,213	1,213
Council Office	Bruce St	Eudunda	Services- Heating/ Cooling YAC Room	\$ 2,516	2033	-	-	-	-	-	-	-	-	-	3,283	3,283
Council Depot	Railway Tce	Robertstown	Concrete Floor Replacement	\$ 20,000	2030	-	-	-	-	-	-	23,881	-	-	-	23,881
Council Depot	Railway Tce	Robertstown	Install electric pump - storage tank	\$ 20,000	2024	20,000	-	-	-	-	-	-	-	-	-	20,000
Pool	John St	Hallett	Reconstruction	TBA	2024	-	-	-	-	-	-	-	-	-	-	-
Pool	Thiele Hwy	Eudunda	Painting both pools	\$ 40,000	2024	40,000	-	-	-	-	-	-	-	-	-	40,000
Pool	Thiele Hwy	Eudunda	Shade Shelter Painting	\$ 4,000	2024	4,000	-	-	-	-	-	-	-	-	-	4,000
Pool	Thiele Hwy	Eudunda	Interior Ceiling- Toilet Block	\$ 7,245	2024	7,245	-	-	-	-	-	-	-	-	-	7,245
Pool	Thiele Hwy	Eudunda	Misc. Swimming Pool Plant	\$ 19,800	2024	19,800	-	-	-	-	-	-	-	-	-	19,800
Pool	Thiele Hwy	Eudunda	Interior Floor Cover- Canteen	\$ 2,161	2024	2,161	-	-	-	-	-	-	-	-	-	2,161
Pool	Thiele Hwy	Eudunda	Misc. Swimming Pool Plant	\$ 19,800	2033	-	-	-	-	-	-	-	-	-	25,835	25,835
Pool	Smelts Rd	Burra	Amenities Block - Internal painting	\$ 15,000	2024	15,000	-	-	-	-	-	-	-	-	-	15,000
Pool	Smelts Rd	Burra	Amenities Block - External painting	\$ 15,000	2026	-	-	15,914	-	-	-	-	-	-	-	15,914
Pool	Smelts Rd	Burra	Shade Sail Replacement	\$ 7,500	2024	7,500	-	-	-	-	-	-	-	-	-	7,500
Unicorn Brewery	Bridge Tce	Burra	Barge/Fascia painting	\$ 10,000	2026	-	-	10,609	-	-	-	-	-	-	-	10,609
Unicorn Brewery	Bridge Tce	Burra	Stairs - Centre	\$ 22,260	2024	22,260	-	-	-	-	-	-	-	-	-	22,260
Unicorn Brewery	Bridge Tce	Burra	Barge/Fascia painting	\$ 998	2033	-	-	-	-	-	-	-	-	-	1,302	1,302
Morphetts & Hectors Shaft	Mine Site	Burra	Engineering assessment/specification works	\$ 50,000	2024	50,000	-	-	-	-	-	-	-	-	-	50,000
Morphetts Shaft	Mine Site	Burra	Reconstruction	\$ 1,500,000	TBA	-	-	-	-	-	-	-	-	-	-	-
Hectors Shaft	Mine Site	Burra	Reconstruction	\$ 400,000	TBA	-	-	-	-	-	-	-	-	-	-	-
Passport Product Sites	Various	Burra	Refurbishment	\$ 50,000	per annum	50,000	51,500	53,045	54,636	56,275	57,964	59,703	61,494	63,339	65,239	573,194

REGIONAL COUNCIL of GOYDER
Asset Management Plan - Buildings & Structures

Location	Location	Town	Project	Amount Current	Year end June	Major Maintenance/Capital Schedule - Year End June										Total
						2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	
Burra Caravan Park	Bridge Tce	Burra	Capital upgrades	\$ 30,000	per annum	30,000	30,900	31,827	32,782	33,765	34,778	35,822	36,896	38,003	39,143	343,916
Paxton Square Cottages	Paxton Tce	Burra	Capital upgrades	\$ 40,000	per annum	125,000	41,200	42,436	43,709	45,020	146,371	150,762	155,285	159,944	164,742	1,074,469
Visitors Centre	Market Sq	Burra	U/grade incl front verandah replacement	\$ 100,000	2024	100,000	-	-	-	-	-	-	-	-	-	100,000
Heritage Gallery	Bruce St	Eudunda	New roofing & structure	\$ 250,000	2024	250,000	-	-	-	-	-	-	-	-	-	250,000
Rail Trail	Hampden	Eudunda	Walking/Cycling Trail	\$ 100,000	2024	100,000	-	-	-	-	-	-	-	-	-	100,000
Public Toilets	Market St	Burra	Replacement	\$ 350,000	2025	-	360,500	-	-	-	-	-	-	-	-	360,500
Public Toilets	Railway Pde	Mt Bryan	Disabled access	\$ 10,000	2024	10,000	-	-	-	-	-	-	-	-	-	10,000
Public Toilets	South Tce	Eudunda	Refurbishment	\$ 10,000	2024	10,000	-	-	-	-	-	-	-	-	-	10,000
Town Hall	Market St	Burra	History Room - Asbestos removal	\$ 10,000	2025	-	10,300	-	-	-	-	-	-	-	-	10,300
Town Hall	Market St	Burra	Front Foyer - Salt damp repairs	\$ 10,000	2024	10,000	-	-	-	-	-	-	-	-	-	10,000
Town Hall	Market St	Burra	Re furbish floor	\$ 50,000	2025	-	51,500	-	-	-	-	-	-	-	-	51,500
Town Hall	Market St	Burra	Services- Switchboard	\$ 2,395	2024	2,395	-	-	-	-	-	-	-	-	-	2,395
Town Hall	Market St	Burra	Painting Interior- Front Foyer	\$ 1,450	2024	1,450	-	-	-	-	-	-	-	-	-	1,450
Town Hall	Market St	Burra	Interior Floor Covers- Stage- Sand & Polish	\$ 5,000	2024	5,000	-	-	-	-	-	-	-	-	-	5,000
Town Hall	Market St	Burra	Painting Interior- Mary Warnes Room Walls	\$ 1,260	2025	-	1,298	-	-	-	-	-	-	-	-	1,298
Town Hall	Market St	Burra	Interior Ceiling- Sheep Room & Gallery	\$ 5,791	2025	-	5,965	-	-	-	-	-	-	-	-	5,965
Town Hall	Market St	Burra	Interior Floor Covers- Civic Room	\$ 1,376	2025	-	1,417	-	-	-	-	-	-	-	-	1,417
Town Hall	Market St	Burra	Blinds/ Curtains- Stage back & side	\$ 12,750	2025	-	13,133	-	-	-	-	-	-	-	-	13,133
Town Hall	Market St	Burra	Blinds/ Curtains- Kitchen	\$ 465	2026	-	-	493	-	-	-	-	-	-	-	493
Town Hall	Market St	Burra	Interior Ceiling- Main Hall	\$ 6,000	2026	-	-	6,365	-	-	-	-	-	-	-	6,365
Town Hall	Market St	Burra	Interior Floor Covers- Main Hall/ Upstairs Gallery/ Stage Dressing Rooms	\$ 20,382	2026	-	-	21,623	-	-	-	-	-	-	-	21,623
Town Hall	Market St	Burra	Interior Ceiling- Stage Dressing Rooms	\$ 1,350	2027	-	-	-	1,475	-	-	-	-	-	-	1,475
Town Hall	Market St	Burra	Blinds/ Curtains- Stage Front	\$ 5,550	2027	-	-	-	6,065	-	-	-	-	-	-	6,065
Town Hall	Market St	Burra	Painting Interior- Upstairs Gallery	\$ 616	2028	-	-	-	-	693	-	-	-	-	-	693
Town Hall	Market St	Burra	Interior Floor Coverings- Upstairs Gallery Stairs	\$ 473	2028	-	-	-	-	532	-	-	-	-	-	532
Town Hall	Market St	Burra	Painting Exterior	\$ 4,200	2028	-	-	-	-	4,727	-	-	-	-	-	4,727
Town Hall	Market St	Burra	Blinds/ Curtains- Supper Room	\$ 330	2029	-	-	-	-	-	383	-	-	-	-	383
Town Hall	Market St	Burra	Interior Ceiling- Kitchen & Stage (asbestos present)	\$ 5,850	2029	-	-	-	-	-	6,782	-	-	-	-	6,782
Town Hall	Market St	Burra	Misc. Main Hall & Stage Lighting	\$ 16,000	2029	-	-	-	-	-	18,548	-	-	-	-	18,548
Town Hall	Main St	Terowie	Re Roof	\$ 50,000	2025	-	51,500	-	-	-	-	-	-	-	-	51,500
Town Hall	Main St	Terowie	Asbestos removal	\$ 20,000	2025	-	20,600	-	-	-	-	-	-	-	-	20,600
MFS Shed	Market St	Burra	Asbestos removal	\$ 12,000	2027	-	-	-	13,113	-	-	-	-	-	-	13,113
MFS Shed	Market St	Burra	Roof repair/replacement	\$ 12,000	2027	-	-	-	13,113	-	-	-	-	-	-	13,113
Activites Centre	Market St	Burra	Drainage	\$ 10,000	2024	10,000	-	-	-	-	-	-	-	-	-	10,000
Art Gallery	Market St	Burra	Guttering	\$ 15,000	2024	15,000	-	-	-	-	-	-	-	-	-	15,000
Art Gallery	Market St	Burra	Misc. Stairs	\$ 33,390	2027	-	-	-	36,486	-	-	-	-	-	-	36,486
Art Gallery	Market St	Burra	Services- Hot Water System	\$ 2,013	2024	2,013	-	-	-	-	-	-	-	-	-	2,013
Art Gallery	Market St	Burra	Painting Interior- Upstairs Area	\$ 3,307	2033	-	-	-	-	-	-	-	-	-	4,315	4,315
Art Gallery	Market St	Burra	Services- Heating/ Cooling- North Side of Building	\$ 3,421	2033	-	-	-	-	-	-	-	-	-	4,464	4,464
Art Gallery	Market St	Burra	Asbestos Removal	\$ 18,000	2026	-	-	19,096	-	-	-	-	-	-	-	19,096
Art Gallery - Toilets	Market St	Burra	Asbestos removal	\$ 15,000	2026	-	-	15,914	-	-	-	-	-	-	-	15,914
Sports Complex	Smelts Rd	Burra	Asbestos removal	\$ 15,000	2026	-	-	15,914	-	-	-	-	-	-	-	15,914
Community Centre	Thiele Hwy	Eudunda	External Painting	\$ 20,000	2027	-	-	-	21,855	-	-	-	-	-	-	21,855

REGIONAL COUNCIL of GOYDER
Asset Management Plan - Buildings & Structures

Location	Location	Town	Project	Amount Current	Year end June	Major Maintenance/Capital Schedule - Year End June										Total
						2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	
Nicholson Reserve	Park Drive	Eudunda	New Playground	\$ 65,000	2024	65,000	-	-	-	-	-	-	-	-	-	65,000
Nicholson Reserve	Park Drive	Eudunda	Shade Sail	\$ 10,000	2024	10,000	-	-	-	-	-	-	-	-	-	10,000
Nicholson Reserve	Park Drive	Eudunda	Shelter - Dog Park	\$ 15,000	2024	15,000	-	-	-	-	-	-	-	-	-	15,000
McCulloch Reserve	First St	Whyte-Yarcowie	Construct new reserve	\$ 25,000	2025	-	25,750	-	-	-	-	-	-	-	-	25,750
Commercial St	Commercial St	Burra	Reconstruct garden beds	\$ 150,000	2029	-	-	-	-	-	173,891	-	-	-	-	173,891
Tree Management	Burra	Burra	Southern township entrance	\$ 40,000	2026	-	-	42,436	-	-	-	-	-	-	-	42,436
Tree Management	Burra	Burra	Passport Sites Aleppo Pine Removal	\$ 30,000	2024	30,000	-	-	-	-	-	-	-	-	-	30,000
Tree Management	Hampden	Hampden	Hampden Rd & Street trees	\$ 20,000	2026	-	-	21,218	-	-	-	-	-	-	-	21,218
Tree Management	Duncan Park	Farrell Flat	Tree Management	\$ 10,000	2024	10,000	-	-	-	-	-	-	-	-	-	10,000
Tree Management	Railway Pde	Mt Bryan	Tree Management	\$ 20,000	2026	-	-	21,218	-	-	-	-	-	-	-	21,218
Tree Management	Oval	Robertstown	Tree Management	\$ 12,000	2027	-	-	-	13,113	-	-	-	-	-	-	13,113
TOTAL						1,145,018	681,012	339,326	247,273	156,001	450,309	282,108	265,974	273,953	395,453	4,236,427
						125,000	41,200	42,436	43,709	45,020	146,371	150,762	155,285	159,944	164,742	1,074,469
						30,000	30,900	31,827	32,782	33,765	34,778	35,822	36,896	38,003	39,143	343,916
						-	-	-	-	-	-	-	-	-	-	-
						450,000	360,500	-	-	-	-	-	-	-	-	810,500
						152,260	51,500	63,654	54,636	56,275	57,964	59,703	61,494	63,339	66,541	687,365
						387,758	196,912	201,409	116,146	20,940	211,197	35,822	12,299	12,668	125,027	1,320,177
						1,145,018	681,012	339,326	247,273	156,001	450,309	282,108	265,974	273,953	395,453	4,236,427
						957,300	612,850	127,308	180,726	135,061	431,552	270,167	253,675	261,285	269,124	3,499,049
						187,718	68,162	212,018	66,547	20,940	18,757	11,941	12,299	12,668	126,329	737,379
TOTAL						1,145,018	681,012	339,326	247,273	156,001	450,309	282,108	265,974	273,953	395,453	4,236,427

Funding Source	
Paxton Square Cottages	
Burra Caravan Park	
Grant Funded	
LRCI - 4	
Passport Product	
General Revenue	

Capital	
Operating	

REGIONAL COUNCIL of GOYDER
Asset Management Plan - Transport Infrastructure

Description	Location	Town	Project	Amount Current	Year end June	Major Maintenance/Capital Schedule - Year End June											Total
						2024	2025	2026	2027	2028	2029	2030	2031	2032	2033		
Pavement	Booborowie Rd	Booborowie	RTR Project	\$ 875,000	2024	875,000	1,432,978	-	-	-	-	-	-	-	-	-	2,307,978
	Hills Rd	Burra - Rural	Road Construction - SLR 2/3 funded	\$ 300,000	2024	300,000	-	-	-	-	-	-	-	-	-	-	300,000
	Claremont Rd	Burra - Rural	Road Construction - SLR 2/3 funded	TBA	TBA	-	-	-	-	-	-	-	-	-	-	-	-
Sealed Roads	Railway Tce	Point Pass	Construction Sealed Road	\$ 120,000	2027	-	-	-	131,127	-	-	-	-	-	-	-	131,127
	Lelante St	Burra	Construction Sealed Road	\$ 60,000	2025	-	61,800	-	-	-	-	-	-	-	-	-	61,800
	South Tce/Patterson Tce	Farrell Flat	Asphalt Intersection 40mm AC10 1800m2	\$ 80,000	2024	80,000	-	-	-	-	-	-	-	-	-	-	80,000
	Napier St/Patterson Tce	Farrell Flat	Asphalt Intersection 40mm AC10 800m2	\$ 40,000	2024	40,000	-	-	-	-	-	-	-	-	-	-	40,000
	Stavely St	Farrell Flat	Reconstruct for Heavy Vehicle Access	\$ 250,000	2028	-	-	-	-	281,377	-	-	-	-	-	-	281,377
	Gum Creek Rd/Booborowie Rd	Rural	Asphalt Intersection 40mm AC10 1500m2	\$ 65,000	2024	65,000	-	-	-	-	-	-	-	-	-	-	65,000
	Booborowie Rd	Rural	Asphalt Intersection 40mm AC10 1000m2	\$ 45,000	2024	45,000	-	-	-	-	-	-	-	-	-	-	45,000
	Programmed	Council Wide	Re Seals	\$ 287,870	2024	287,870	-	-	-	-	-	-	-	-	-	-	287,870
	Reserve Rd	Eudunda	School Parking Area	\$ 50,000	2024	50,000	-	-	-	-	-	-	-	-	-	-	50,000
South Tce Silos to Ward St	Eudunda	Road Re-Construction	\$ 300,000	2026	-	-	318,270	-	-	-	-	-	-	-	-	318,270	
Drainage	South Tce	Booborowie	Detention Dam near School - Construct	\$ 50,000	TBA	-	-	-	-	-	-	-	-	-	-	-	-
	Booborowie	Booborowie	Stormwater Management Plan (50% funded)	\$ 150,000	2028	-	-	-	-	168,826	-	-	-	-	-	-	168,826
	Terowie	Terowie	Stormwater Management Plan (50% funded)	\$ 150,000	2031	-	-	-	-	-	-	-	184,481	-	-	-	184,481
	Eudunda	Eudunda	Stormwater Management Plan (50% funded)	\$ 150,000	2026	-	-	159,135	-	-	-	-	-	-	-	-	159,135
	Burra	Burra	Stormwater Management Plan	\$ 100,000	2026	-	-	106,090	-	-	-	-	-	-	-	-	106,090
	Burra	Burra	Stormwater Management Plan	\$ 100,000	2027	-	-	-	109,273	-	-	-	-	-	-	-	109,273
Floodways	Australia Plains Rd 0.5km south Myrtle Rd	Rural - Eudunda	Reconstruct Floodway	\$ 100,000	2026	-	-	106,090	-	-	-	-	-	-	-	-	106,090
	Australia Plains Rd 0.8Km West Sutherlands Rd	Rural - Eudunda	Construct Floodway	\$ 100,000	2029	-	-	-	-	-	115,927	-	-	-	-	-	115,927
	Belalie Rd 1.1Km West Warranilla Rd	Rural - Hallett	Construct Floodway	\$ 65,000	2025	-	66,950	-	-	-	-	-	-	-	-	-	66,950
	Black Springs Rd 1.8km east Aposinga Rd	Rural - Robertstown	Construct Floodway	\$ 160,000	2024	160,000	-	-	-	-	-	-	-	-	-	-	160,000
	Booborowie Rd 1.8Km North Booborowie Rd	Rural - Hallett	Construct Floodway	\$ 100,000	2028	-	-	-	-	112,551	-	-	-	-	-	-	112,551
	Border Rd	Rural - Eudunda	Construct Floodway	\$ 65,000	2025	-	66,950	-	-	-	-	-	-	-	-	-	66,950
	Bower Rd 0.2Km East Plains Rd	Rural - Eudunda	Construct Floodway	\$ 70,000	2024	70,000	-	-	-	-	-	-	-	-	-	-	70,000
	Burra Bypass	Rural - Burra	Reconstruct Floodway	\$ 75,000	2027	-	-	-	81,955	-	-	-	-	-	-	-	81,955
	Caroona Rd 0.1Km North Eastern Rd	Rural - Burra	Construct Floodway	\$ 50,000	2024	50,000	-	-	-	-	-	-	-	-	-	-	50,000
	Caroona Rd 2.2Km North Eastern Rd	Rural - Burra	Repair Floodway	\$ 80,000	2029	-	-	-	-	-	92,742	-	-	-	-	-	92,742
	Caroona Rd 2.8Km North Eastern Rd	Rural - Burra	Construct Floodway	\$ 120,000	2025	-	123,600	-	-	-	-	-	-	-	-	-	123,600
	Caroona Rd 3.7Km North Eastern Rd	Rural - Burra	Construct Floodway	\$ 20,000	2029	-	-	-	-	-	23,185	-	-	-	-	-	23,185
	Caroona Rd 4.6Km North Eastern Rd	Rural - Burra	Construct Floodway	\$ 20,000	2027	-	-	-	21,855	-	-	-	-	-	-	-	21,855
	Caroona Rd 5.6 Km North Eastern Rd	Rural - Burra	Construct Floodway	\$ 50,000	2027	-	-	-	54,636	-	-	-	-	-	-	-	54,636
	Geranium Plains Rd 0.4Km East Junction Rd	Rural - Robertstown	Repairs Floodway	\$ 50,000	2024	50,000	-	-	-	-	-	-	-	-	-	-	50,000
	Junction Rd 0.1Km North Geranium Plains Rd	Rural - Robertstown	Repairs Floodway	\$ 50,000	2024	50,000	-	-	-	-	-	-	-	-	-	-	50,000
	Ketchowla Rd 1.9Km North Pulpara Rd	Rural - Hallett	Construct Floodway	\$ 150,000	2028	-	-	-	-	168,826	-	-	-	-	-	-	168,826
	Ketchowla Rd 0.7Km South Pulpara Rd	Rural - Hallett	Construct Headwall	\$ 50,000	2029	-	-	-	-	-	57,964	-	-	-	-	-	57,964
	Ketchowla Rd 1.9Km East Mallett Rd	Rural - Hallett	Construct Headwall	\$ 40,000	2029	-	-	-	-	-	46,371	-	-	-	-	-	46,371
	Ketchowla Rd 2.1Km East Mallett Rd	Rural - Hallett	Construct Headwall	\$ 40,000	2029	-	-	-	-	-	46,371	-	-	-	-	-	46,371
	Ketchowla Rd 3.9Km East Mallett Rd	Rural - Hallett	Construct Floodway	\$ 40,000	2029	-	-	-	-	-	46,371	-	-	-	-	-	46,371
	Ketchowla Rd 4.0Km East Mallett Rd	Rural - Hallett	Construct Floodway	\$ 40,000	2029	-	-	-	-	-	46,371	-	-	-	-	-	46,371
	Lower Bright Rd 1.4Km East Powerline Rd	Rural - Robertstown	Repairs Floodway	\$ 40,000	2024	40,000	-	-	-	-	-	-	-	-	-	-	40,000
	May Rd 1.5Km South Thiele Hwy	Rural - Eudunda	Construct Headwall	\$ 20,000	2025	-	20,600	-	-	-	-	-	-	-	-	-	20,600
	Mallett Rd 1.2Km East Wonna Rd	Rural - Hallett	Construct Headwall	\$ 65,000	2026	-	-	68,959	-	-	-	-	-	-	-	-	68,959
	Mallett Rd 1.3Km East Wonna Rd	Rural - Hallett	Construct Headwall	\$ 65,000	2026	-	-	68,959	-	-	-	-	-	-	-	-	68,959
	Mallett Rd 2.1Km East Wonna Rd	Rural - Hallett	Construct Headwall	\$ 65,000	2026	-	-	68,959	-	-	-	-	-	-	-	-	68,959
	Plains Rd 0.1Km South Bower Rd	Rural - Robertstown	Construct Headwall	\$ 10,000	2025	-	10,300	-	-	-	-	-	-	-	-	-	10,300
	Plains Rd 2.4Km South Bower Rd	Rural - Robertstown	Construct Headwall	\$ 10,000	2025	-	10,300	-	-	-	-	-	-	-	-	-	10,300
	Powerline Rd 0.1Km West Lower Bright Rd	Rural - Robertstown	Repairs Floodway	\$ 40,000	2024	40,000	-	-	-	-	-	-	-	-	-	-	40,000
	Powerline Rd 1.0Km East Lower Bright Rd	Rural - Robertstown	Repairs Floodway	\$ 40,000	2024	40,000	-	-	-	-	-	-	-	-	-	-	40,000
	Rocky Plains Rd 1.6Km East Plains Rd	Rural - Robertstown	Repairs Floodway	\$ 50,000	2024	50,000	-	-	-	-	-	-	-	-	-	-	50,000
	Schwerdt Rd 0.7Km East Sutherlands Rd	Rural - Eudunda	Repairs Floodway	\$ 40,000	2026	-	-	42,436	-	-	-	-	-	-	-	-	42,436

REGIONAL COUNCIL of GOYDER
Asset Management Plan - Transport Infrastructure

Description	Location	Town	Project	Amount Current	Year end June	Major Maintenance/Capital Schedule - Year End June											Total
						2024	2025	2026	2027	2028	2029	2030	2031	2032	2033		
Footpath - New	Stock St	Burra	New footpath	\$ 50,000	2027	-	-	-	54,636	-	-	-	-	-	-	54,636	
	St Just St	Burra	New footpath	\$ 50,000	2027	-	-	-	54,636	-	-	-	-	-	-	54,636	
	Bruce St	Eudunda	Handrails	TBA	TBA	-	-	-	-	-	-	-	-	-	-	-	
Footpath - Renewal	Bath St (RH) - Kangaroo to Queen	Burra	Resurface	\$ 5,000	2026	-	-	5,305	-	-	-	-	-	-	-	5,305	
	Bridge St (RH) - Bridge to Kingston	Burra	Resurface	\$ 5,000	2026	-	-	5,305	-	-	-	-	-	-	-	5,305	
	Bridge St East (LH) - Bridge to Ayres	Burra	Resurface	\$ 5,000	2026	-	-	5,305	-	-	-	-	-	-	-	5,305	
	Bridge St East (RH) - Bridge to Ayres	Burra	Resurface	\$ 5,000	2026	-	-	5,305	-	-	-	-	-	-	-	5,305	
	Bridge St West (LH) - Chapel to Upper Thames	Burra	Resurface	\$ 5,000	2026	-	-	5,305	-	-	-	-	-	-	-	5,305	
	Bridge St West (RH) - Chapel to Upper Thames	Burra	Resurface	\$ 5,000	2026	-	-	5,305	-	-	-	-	-	-	-	5,305	
	Commercial St (LH) - Queen to Chapel	Burra	Resurface	\$ 150,000	2024	150,000	-	-	-	-	-	-	-	-	-	150,000	
	Church St (LH) - Ware to Kangaroo	Burra	Resurface	\$ 5,000	2026	-	-	5,305	-	-	-	-	-	-	-	5,305	
	Kangaroo St (RH) - Bath to Stock	Burra	Resurface	\$ 5,000	2026	-	-	5,305	-	-	-	-	-	-	-	5,305	
	Kangaroo St (RH) - Stock to Allen	Burra	Resurface	\$ 5,000	2026	-	-	5,305	-	-	-	-	-	-	-	5,305	
	Kingston St (RH) - East to Pleasant	Burra	Resurface	\$ 5,000	2025	-	5,150	-	-	-	-	-	-	-	-	5,150	
	Lower Thames St (LH) - Stock to Allen	Burra	Resurface	\$ 5,000	2025	-	5,150	-	-	-	-	-	-	-	-	5,150	
	Morehead St (LH) - West to Mill	Burra	Resurface	\$ 5,000	2025	-	5,150	-	-	-	-	-	-	-	-	5,150	
	Paradise St (LH) - Kingston to Quarry	Burra	Resurface	\$ 5,000	2025	-	5,150	-	-	-	-	-	-	-	-	5,150	
	Upper Thames St (RH) - Church to Bath	Burra	Resurface	\$ 5,000	2025	-	5,150	-	-	-	-	-	-	-	-	5,150	
Kerbing & Water Table - New	Market St - Mine Entrance to Helen	Burra	400m new Stone Kerb, Sealed Shoulder	\$ 250,000	2025	-	257,500	-	-	-	-	-	-	-	-	257,500	
	Market St	Burra	Skate park to motel entrance	\$ 20,000	2024	20,000	-	-	-	-	-	-	-	-	-	20,000	
	Mt Pleasant St - Mt Pleasant to St Josephs Lane (LH)	Burra	220m new Stone Kerb, Sealed Shoulder	\$ 150,000	2029	-	-	-	-	-	173,891	-	-	-	-	173,891	
	Mt Pleasant St - Mt Pleasant to St Josephs Lane (RH)	Burra	220m new Stone Kerb, Sealed Shoulder	\$ 150,000	2029	-	-	-	-	-	173,891	-	-	-	-	173,891	
	Sancreed St - Ludgvan to Truro (LH)	Burra	70m new Stone Kerb, Sealed Shoulder	\$ 40,000	2027	-	-	-	43,709	-	-	-	-	-	-	43,709	
	Sancreed St - St Dye to Crowan (LH)	Burra	70m new Stone Kerb, Sealed Shoulder	\$ 40,000	2027	-	-	-	43,709	-	-	-	-	-	-	43,709	
	Sancreed St - St Dye to Crowan (RH)	Burra	70m new Stone Kerb, Sealed Shoulder	\$ 40,000	2027	-	-	-	43,709	-	-	-	-	-	-	43,709	
	Sancreed St - Crowan to Truro (RH)	Burra	70m new Stone Kerb, Sealed Shoulder	\$ 40,000	2027	-	-	-	43,709	-	-	-	-	-	-	43,709	
	Sancreed St - Crowan to Truro (LH)	Burra	70m new Stone Kerb, Sealed Shoulder	\$ 40,000	2027	-	-	-	43,709	-	-	-	-	-	-	43,709	
	Stock St - Chapel to Thames	Burra	Seal Shoulders	\$ 35,000	2025	-	36,050	-	-	-	-	-	-	-	-	36,050	
	Taylor St (LH) - Morehead to Elder	Burra	Kerbing & Shoulders	\$ 50,000	2028	-	-	-	-	56,275	-	-	-	-	-	56,275	
	Worlds End Highway	Pt Pass	New Kerb 90m	\$ 25,000	2029	-	-	-	-	-	28,982	-	-	-	-	28,982	
	Penglwadd St	Burra	New Kerb 300m, Sealed Shloulder	\$ 130,000	2028	-	-	-	-	146,316	-	-	-	-	-	146,316	
	The Crescent	Burra	bend to View St	\$ 50,000	2024	50,000	-	-	-	-	-	-	-	-	-	50,000	
	Welsh Place	Burra	New Stone Kerb 110m, Sealed Shoulder	\$ 100,000	2027	-	-	-	109,273	-	-	-	-	-	-	109,273	

REGIONAL COUNCIL of GOYDER
Asset Management Plan - Transport Infrastructure

Description	Location	Town	Project	Amount Current	Year end June	Major Maintenance/Capital Schedule - Year End June										Total
						2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	
Kerbing & Water Table	Bath St (LH) - Kangaroo to Queen	Burra	Replace 60m Stone Kerb	\$ 25,000	2025	-	25,750	-	-	-	-	-	-	-	-	25,750
	Chapel St (LH) - Bath to Stock	Burra	Renewal/Replacement	\$ 35,000	2028	-	-	-	-	39,393	-	-	-	-	-	39,393
	Chapel St (LH)- Church to Bath	Burra	Renewal/Replacement	\$ 30,000	2028	-	-	-	-	33,765	-	-	-	-	-	33,765
	Commercial St (RH) - Queen to Kangaroo - Cobblestones	Burra	Repair 60m Cobblestone Drain	\$ 20,000	2025	-	20,600	-	-	-	-	-	-	-	-	20,600
	Commercial St (RH) - Lower Thames to Chapel - Cobblestones	Burra	Repair 80m Cobblestone Drain	\$ 20,000	2025	-	20,600	-	-	-	-	-	-	-	-	20,600
	Commercial St (LH) - Queen to Kangaroo - Retaining Wall	Burra	Retaining wall repointing 100m	\$ 30,000	2026	-	-	31,827	-	-	-	-	-	-	-	31,827
	Commercial St (RH) - John Barker St South	Burra	Replace 70m new stone kerb	\$ 35,000	2025	-	36,050	-	-	-	-	-	-	-	-	36,050
	East St (RH) Kingston to Quarry	Burra	Renewal/Replacement	\$ 10,000	2025	-	10,300	-	-	-	-	-	-	-	-	10,300
	Hill St (RH) - Church to Commercial	Burra	Renewal/Replacement	\$ 20,000	2026	-	-	21,218	-	-	-	-	-	-	-	21,218
	Kangaroo St (RH) - Stock to Allen	Burra	Renewal/Replacement	\$ 35,000	2027	-	-	-	38,245	-	-	-	-	-	-	38,245
	Kingston St (RH) - Pleasant to Koorunga	Burra	Renewal/Replacement	\$ 25,000	2027	-	-	-	27,318	-	-	-	-	-	-	27,318
	Kingston St (RH) Smelts to Pleasant	Burra	Renewal/Replacment	\$ 30,000	2027	-	-	-	32,782	-	-	-	-	-	-	32,782
	Linkson St (LH) - West to Jenkin	Burra	Renewal/Replacement	\$ 15,000	2027	-	-	-	16,391	-	-	-	-	-	-	16,391
	Lower Thames (RH) - Bath to Stock	Burra	Renewal/Replacement	\$ 20,000	2025	-	20,600	-	-	-	-	-	-	-	-	20,600
	Ludgvan St (LH) - Fore to Tregony	Burra	Repair 45m Stone Kerb, Seal Shoulder	\$ 15,000	2024	15,000	-	-	-	-	-	-	-	-	-	15,000
	Ludgvan St (RH) - Fore to Tregony	Burra	Repair 45m Stone Kerb, Seal Shoulder	\$ 15,000	2024	15,000	-	-	-	-	-	-	-	-	-	15,000
	Ludgvan St (LH) - Sancreed to Fore	Burra	Repair 45m Stone Kerb, Seal Shoulder	\$ 15,000	2024	15,000	-	-	-	-	-	-	-	-	-	15,000
	Ludgvan St (RH) - Sancreed to Fore	Burra	Repair 45m Stone Kerb, Seal Shoulder	\$ 15,000	2024	15,000	-	-	-	-	-	-	-	-	-	15,000
	Ludgvan St (RH) - Tregony to Tremabath	Burra	Repair 25m Stone Kerb, Seal Shoulder	\$ 10,000	2024	10,000	-	-	-	-	-	-	-	-	-	10,000
	Ludgvan St (LH) - Trembath to Crescent	Burra	Repair 70m Stone Kerb, Seal Shoulder	\$ 30,000	2024	30,000	-	-	-	-	-	-	-	-	-	30,000
	Ludgvan St (RH) - Trembath to Crescent	Burra	Repair 70m Stone Kerb, Seal Shoulder	\$ 30,000	2024	30,000	-	-	-	-	-	-	-	-	-	30,000
	Mitchell Flat (RH) - Blyth to Stock St	Burra	Renewal/Replacement	\$ 35,000	2027	-	-	-	38,245	-	-	-	-	-	-	38,245
	Queen St - Stock to Allen	Burra	Renewal/Replacement	\$ 50,000	2024	50,000	-	-	-	-	-	-	-	-	-	50,000
	West St (RH) - Linkson to End	Burra	Renewal/Replacement	\$ 45,000	2027	-	-	-	49,173	-	-	-	-	-	-	49,173
	Young St	Burra	Repair Cobblestone Drain 15m, tree removal and replacment	\$ 15,000	2025	-	15,450	-	-	-	-	-	-	-	-	15,450
	Market St - Burra Hotel	Burra	Repair 30m Stone Kerb, Replace 30m Concrete watertable	\$ 15,000	2025	-	15,450	-	-	-	-	-	-	-	-	15,450
	Asset Management Plan	Council Wide	Re seals/drainage/footpaths/kerbing & water table				-	-	-	150,000	700,000	1,150,000	1,400,000	1,300,000	1,800,000	6,500,000
	Bridge Toe (RH) - Paxton to End	Burra	Repair 130m Stone Kerb, Replace 130m Concrete watertable, Seal Shoulder	\$ 50,000	2024	50,000	-	-	-	-	-	-	-	-	-	50,000
Signage	Leighton	Rural	Historial Signage	\$ 8,000	2024	8,000	-	-	-	-	-	-	-	-	-	8,000
Various	Council wide	Various	NHVR Upgrades	\$ 150,000	2024	150,000	-	-	-	-	-	-	-	-	-	150,000
Sheeted Roads	Council wide	Various	Programmed	\$ 1,813,644	2024	1,813,644	1,713,780	1,900,000	1,957,000	2,015,710	2,076,181	2,138,467	2,202,621	2,268,699	2,336,760	20,422,862
TOTAL						4,714,514	3,991,358	2,939,682	2,995,091	3,251,826	3,628,248	3,288,467	3,787,102	3,568,699	4,136,760	36,301,747
						1,963,644	1,713,780	1,900,000	1,957,000	2,015,710	2,076,181	2,138,467	2,202,621	2,268,699	2,336,760	20,572,862
						567,870	61,800	318,270	131,127	-	-	-	-	-	-	1,079,068
						875,000	1,432,978	-	-	-	-	-	-	-	-	2,307,978
						300,000	-	-	-	-	-	-	-	-	-	300,000
						-	-	-	-	-	-	-	-	-	-	-
						-	-	159,135	-	168,826	-	-	184,481	-	-	512,442
						-	-	-	-	-	-	-	-	-	-	-
						1,008,000	782,800	562,277	906,963	1,067,290	1,552,066	1,150,000	1,400,000	1,300,000	1,800,000	11,529,397
						-	-	-	-	-	-	-	-	-	-	-
TOTAL						4,714,514	3,991,358	2,939,682	2,995,091	3,251,826	3,628,248	3,288,467	3,787,102	3,568,699	4,136,760	36,301,747

Funding Source

Re Sheet	
Re Seal	
RTR grant funding	
Special Local Roads 67%	
Australian Heritage Grant	
Storm Water Management Authority	
LRCI - Phase 4	
General Revenue	

REGIONAL COUNCIL of GOYDER
Asset Management Plan - CWMS Infrastructure - Burra

Description	Project	Replacement/New Maintenance	Compliance Requirement	Amount Current	Year end June	Major Maintenance/Capital Schedule - Year End June				Total	
						2024	2025	2026	2027		
WWTP	Bulk Chlorine Storage	New	N/A	\$ 20,000	2024	20,000	-	-	-	20,000	
Network	Communicaitons Review	Maintenance	N/A	\$ 5,000	2024	5,000	-	-	-	5,000	
WWTP	Lagoon Desludging	Maintenance	N/A	\$ 5,000	2026	-	-	5,253	-	5,253	
Network	Manhole Rehabilitation	Replacement	N/A	\$ 30,000	2026	-	-	31,519	-	31,519	
TOTAL						25,000	-	36,772	-	61,772	
					Operating	TOTAL	5,000	-	5,253	-	10,253
					Capital	TOTAL	20,000	-	31,519	-	51,519
										61,772	

REGIONAL COUNCIL of GOYDER
Asset Management Plan - CWMS Infrastructure Eudunda

Description	Project	Replacement/New Maintenance	Compliance Requirement	Amount Current	Year end June	Major Maintenance/Capital Schedule - Year End June				Total
						2024	2025	2026	2027	
WWTP	Bulk Chlorine Storage	New	NA	\$ 20,000	2024	20,000	-	-	-	20,000
Network	Communications Review	Maintenance	NA	\$ 5,000	2024	5,000	-	-	-	5,000
WWTP	Lagoon Desludging	Maintenance	NA	\$ 5,000	2026	-	-	5,253	-	5,253
Network	Scoping of Renewal Works	Replacement	NA	\$ 40,000	2024	40,000	-	-	-	40,000
Network	Gravity Mains Relining	Replacement	NA	\$ 180,000	2025-26	-	61,500	63,038	64,613	189,151
Network	Manhole Rehabilitation	Replacement	NA	\$ 120,000	2025-27	-	41,000	42,025	43,076	126,101
TOTAL						65,000	102,500	110,316	107,689	385,505

Operating	TOTAL	45,000	-	5,253	-	50,253
Capital	TOTAL	20,000	102,500	105,063	107,689	335,252
						385,505

REGIONAL COUNCIL of GOYDER
Motor Vehicles, Plant & Equipment 10 year Replacement Schedule

Key	Plant Description	Reg	Year	Replacement	
				Date	Cost
<u>Motor Vehicles</u>					
MV013	Holden Commodore Utility - PSC	S592AJH	2011	2027	\$ 30,000
MV031	Ford Ranger Utility - Tech Services	S606BFG	2015	2028	\$ 30,000
MV018	Holden Captiva - Admin	S731AXX	2013	2026	\$ 35,000
MV034	Holden Captiva - Admin	S801BNY	2016	2030	\$ 35,000
MV027	Holden Colorado - Compliance	S110BYD	2019	2024	\$ 50,000
MV021	Toyota Hilux Dual Cab - Tech Services	S130BGW	2015	2025	\$ 30,000
MV032	Ford Ranger Dual Cab - Tech Services	S680CGS	2020	2026	\$ 60,000
P095	Hyundai load Van - Tech Services	S265ACU	2009	2024	\$ 50,000
Sub Total					
Nominal Trade in		\$			
Nominal Trade in		33%			
Nominal Trade in		Sub Total			
Nominal Trade in		Total			
<u>Utilities</u>					
Various	Replacement - Works	Various			\$ 50,000
Sub Total					
Nominal Trade in		\$			
Nominal Trade in		25%			
Nominal Trade in		Sub Total			
Nominal Trade in		Total			
<u>Garbage Compactor</u>					
MV008	Garbage Compactor	SB64DL	2010	2028	\$ 450,000
Sub Total					
Nominal Trade in		\$			
Nominal Trade in		25%			
Nominal Trade in		Sub Total			
Nominal Trade in		Total			
<u>Graders</u>					
P001	John Deere 770G	S18SXZ	2013	2024	\$ 420,000
P006	John Deere 770G	S93SVT	2012	2025	\$ 420,000
P007	John Deere 770G	S76SXR	2013	2025	\$ 420,000
P010	Caterpillar 12M	S02SAX	2015	2028	\$ 420,000
P012	Caterpillar 12M	S01SAX	2015	2027	\$ 420,000
P013	John Deere 770G	S03SJT	2021	2031	\$ 420,000
Sub Total					
Nominal Trade in		\$			
Nominal Trade in		25%			
Nominal Trade in		Sub Total			
Nominal Trade in		Total			

2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
-	-	-	30,900	-	-	-	-	-	-
-	-	-	-	30,900	-	-	-	-	-
-	-	36,050	-	-	-	-	-	-	-
-	-	-	-	-	-	36,050	-	-	-
50,000	-	-	-	-	-	-	-	-	-
-	31,200	-	-	-	-	-	-	-	-
-	-	61,800	-	-	-	-	-	-	-
50,000	-	-	-	-	-	-	-	-	-
100,000	31,200	97,850	30,900	30,900	-	36,050	-	-	-
-	-	-	2,500	-	-	-	-	-	-
33%	33%	33%	33%	33%	33%	33%	33%	33%	33%
33,000	10,296	32,291	-	10,197	-	11,897	-	-	-
33,000	10,296	32,291	2,500	10,197	-	11,897	-	-	-
50,000	52,000	54,080	56,243	58,493	60,833	63,266	65,797	68,428	71,166
50,000	52,000	54,080	56,243	58,493	60,833	63,266	65,797	68,428	71,166
-	-	-	-	-	-	-	-	-	-
25%	25%	25%	25%	25%	25%	25%	25%	25%	25%
12,500	13,000	13,520	14,061	14,623	15,208	15,816	16,449	17,107	17,791
12,500	13,000	13,520	14,061	14,623	15,208	15,816	16,449	17,107	17,791
-	-	-	-	463,500	-	-	-	-	-
-	-	-	-	463,500	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-
25%	25%	25%	25%	25%	25%	25%	25%	25%	25%
-	-	-	-	115,875	-	-	-	-	-
-	-	-	-	115,875	-	-	-	-	-
420,000	-	-	-	-	-	-	-	-	-
-	436,800	-	-	-	-	-	-	-	-
-	436,800	-	-	-	-	-	-	-	-
-	-	-	-	432,600	-	-	-	-	-
-	-	-	432,600	-	-	-	-	-	-
-	-	-	-	-	-	-	432,600	-	-
420,000	873,600	-	432,600	432,600	-	-	432,600	-	-
-	-	-	-	-	-	-	-	-	-
25%	25%	25%	25%	25%	25%	25%	25%	25%	25%
105,000	218,400	-	108,150	108,150	-	-	108,150	-	-
105,000	218,400	-	108,150	108,150	-	-	108,150	-	-

REGIONAL COUNCIL of GOYDER
Motor Vehicles, Plant & Equipment 10 year Replacement Schedule

Key	Plant Description	Reg	Year	Replacement	
				Date	Cost
<u>Trucks</u>					
P034	Mitsubishi Rigid	XS30DA	2009		Dispose
P035	Mitsubishi Fuso	XS27CC	2019	2031	\$ 145,000
P036	Hino Crew Cab	SB27NY	2018	2029	\$ 120,000
P037	Hino Long Crew	SB06NX	2018	2029	\$ 160,000
P038	Hino Tipper	S527BGN	2015	2026	\$ 60,000
P039	Isuzu Rigid	SB27FE	2012	2029	\$ 240,000
P052	Isuzu NQR 450 (Mechanic)	SB34HS	2013	2029	\$ 105,000
P183	Hino - Tray Top - Sign	SB77KU	2015	2029	\$ 100,000
Sub Total					
Nominal Trade in		\$			
Nominal Trade in		15%			
Nominal Trade in		Sub Total			
Nominal Trade in		Total			
<u>Rollers</u>					
Sub Total					
Nominal Trade in		\$			
Nominal Trade in		4%			
Nominal Trade in		Sub Total			
Nominal Trade in		Total			
<u>Prime Movers</u>					
P053	Mack Trident	SB12NG	2017	2028	\$ 235,000
P054	Mack Trident	SB13NG	2017	2028	\$ 235,000
P121	Prime Mover - Volvo	SB61JQ	2015		Dispose
New	Prime Mover	TBA	2023	>10 Yrs	\$ 193,000
New	Prime Mover	TBA	2023	>10 Yrs	\$ 193,000
P193	Freightliner Coronado	XS33CQ	2019	2033	\$ 275,000
Sub Total					
Nominal Trade in		\$			
Nominal Trade in		15%			
Nominal Trade in		Sub Total			
Nominal Trade in		Total			
<u>Low Loaders, Tippers, Trailers, Tankers</u>					
Sub Total					
Nominal Trade in		\$			
Nominal Trade in		5%			
Nominal Trade in		Sub Total			
Nominal Trade in		Total			

2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	149,350	-	-
-	-	-	-	-	123,600	-	-	-	-
-	-	-	-	-	164,800	-	-	-	-
-	-	61,800	-	-	-	-	-	-	-
-	-	-	-	-	247,200	-	-	-	-
-	-	-	-	-	108,150	-	-	-	-
-	-	-	-	-	103,000	-	-	-	-
-	-	61,800	-	-	746,750	-	149,350	-	-
70,000	-	-	-	-	-	-	-	-	-
15%	15%	15%	15%	15%	15%	15%	15%	15%	15%
-	-	9,270	-	-	112,013	-	22,403	-	-
70,000	-	9,270	-	-	112,013	-	22,403	-	-
-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-
4%	4%	4%	4%	4%	4%	4%	4%	4%	4%
-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-
-	-	-	-	242,050	-	-	-	-	-
-	-	-	-	242,050	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	283,250
-	-	-	-	484,100	-	-	-	-	283,250
120,000	-	-	-	-	-	-	-	-	-
15%	15%	15%	15%	15%	15%	15%	15%	15%	15%
-	-	-	-	72,615	-	-	-	-	42,488
120,000	-	-	-	72,615	-	-	-	-	42,488
-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-
5%	5%	5%	5%	5%	5%	5%	5%	5%	5%
-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-

REGIONAL COUNCIL of GOYDER
Motor Vehicles, Plant & Equipment 10 year Replacement Schedule

Key	Plant Description	Reg	Year	Replacement	
				Date	Cost
<u>Dozers/Excavators</u>					
P070	Dozer - John Deere 1050K	S91SJE	2020	2032	\$ 1,100,000
P064	Excavator - Hitachi	S36SUR	2011	2026	\$ 400,000
P066	Excavator - 1.5 tonne with Trailer	S41STJ	2015	2027	\$ 80,000
Sub Total					
Nominal Trade in		\$			
Nominal Trade in		25%			
Nominal Trade in		Sub Total			
Nominal Trade in		Total			
<u>Crushing Equipment</u>					
P190	Crusher - Powersreen Trakpactor		2019	2030	\$ 770,000
P159	Stockpiler - Metso		2013	2031	\$ 120,000
Sub Total					
Nominal Trade in		\$			
Nominal Trade in		10%			
Nominal Trade in		Sub Total			
Nominal Trade in		Total			
<u>Loaders</u>					
New	Wheel Loader			2024	\$ 440,000
P058	Hitachi ZW180	S21SSC	2010		Retain
P199	John Deere 320G	S67SJK	2021	2031	\$ 90,000
P056	John Deere 644K	S62SCG	2015	2027	\$ 350,000
Sub Total					
Nominal Trade in		\$			
Nominal Trade in		20%			
Nominal Trade in		Sub Total			
Nominal Trade in		Total			
<u>Backhoes</u>					
P057	John Deere	S23SVH	2012	2026	\$ 180,000
P059	John Deere	MPS215	2003		\$ 180,000
Sub Total					
Nominal Trade in		\$			
Nominal Trade in		20%			
Nominal Trade in		Sub Total			
Nominal Trade in		Total			

2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
-	-	-	-	-	-	-	-	1,133,000	-
-	-	412,000	-	-	-	-	-	-	-
-	-	-	82,400	-	-	-	-	-	-
-	-	412,000	82,400	-	-	-	-	1,133,000	-
-	-	-	-	-	-	-	-	-	-
25%	25%	25%	25%	25%	25%	25%	25%	25%	25%
-	-	103,000	20,600	-	-	-	-	283,250	-
-	-	103,000	20,600	-	-	-	-	283,250	-
-	-	-	-	-	-	793,100	-	-	-
-	-	-	-	-	-	-	123,600	-	-
-	-	-	-	-	-	793,100	123,600	-	-
-	-	-	-	-	-	-	-	-	-
10%	10%	10%	10%	10%	10%	10%	10%	10%	10%
-	-	-	-	-	-	79,310	12,360	-	-
-	-	-	-	-	-	79,310	12,360	-	-
440,000	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	92,700	-	-
-	-	-	360,500	-	-	-	-	-	-
440,000	-	-	360,500	-	-	-	92,700	-	-
-	-	-	-	-	-	-	-	-	-
0%	20%	20%	20%	20%	20%	20%	20%	20%	20%
-	-	-	72,100	-	-	-	18,540	-	-
-	-	-	72,100	-	-	-	18,540	-	-
-	-	185,400	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-
-	-	185,400	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-
20%	20%	20%	20%	20%	20%	20%	20%	20%	20%
-	-	37,080	-	-	-	-	-	-	-
-	-	37,080	-	-	-	-	-	-	-

Motor Vehicles, Plant & Equipment 10 year Replacement Schedule

2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
-	-	-	-	-	-	-	-	-	156,785
-	-	-	-	-	-	-	-	-	-
-	-	41,200	-	-	-	-	-	-	-
-	-	41,200	-	-	-	-	-	-	156,785
-	-	-	-	-	-	-	-	-	-
0%	20%	20%	20%	20%	20%	20%	20%	20%	20%
-	-	8,240	-	-	-	-	-	-	31,357
-	-	8,240	-	-	-	-	-	-	31,357
15,000	15,600	16,224	16,873	17,548	18,250	18,980	19,739	20,529	21,350
15,000	15,600	16,224	16,873	17,548	18,250	18,980	19,739	20,529	21,350
1,025,000	972,400	868,554	979,516	1,487,141	825,832	911,396	883,786	1,221,957	532,550
340,500	241,696	203,401	217,411	321,460	127,221	107,023	177,902	300,357	91,636
684,500	730,704	665,154	762,105	1,165,681	698,612	804,373	705,884	921,600	440,914

Appendix : D

Road Re Sheeting and Re Seals Summary for the Financial Years

01 July 2023 to 30 June 2025

REGIONAL COUNCIL of GOYDER
Re Sheet Programme 2023-24

Road	From	To	Length	Amount
Black Springs Road	Tothill Belt Road	Burra Road	4.02	96,480
Buchanan Road	2300m S of Curio Highway	Curio Highway	3.04	48,640
Caroona Road	Mongolaota Road	Driveway 6670m N Mongolata Road	6.70	107,200
East Road (Robertstown)	Commercial Street	Worlds End Highway	1.30	31,200
Frankton Road	Brownlow Road	Altmann Road	1.93	34,740
Heron Road	Thiele Highway	Peep Hill Road	0.74	11,840
Hacklins Corner Road	McInnis Quarry Road	2000m W of McInnis Quarry Road	2.03	40,600
Hallelujah Hills Road	Schmidt Road	Koo-owie Gap Road	1.42	25,560
Hills Rd (Robertstown)	Stock Route Road	Garden Road	2.26	36,160
Keller Road	Bower Road	Leditschke Road	6.03	108,540
Koonoona Road	Turners Road	2300m S of Quarry Road (Council Boundary)	6.21	149,144
Mundunney Road	North Booborowie Road	McInnis Quarry Road	1.80	36,000
Martin Road	Farrell Flat Road	Slant Track	2.40	38,400
Milde Road	Ngapala Road	Scenic Road	2.96	47,360
Mongolata Road	Caroona Road	Wildildie Ruins 2300m N of Caroona Road	2.30	36,800
Packer Street	Aver Street	Carter Street	0.75	12,000
Petherton Road	2170m W of Donara Road	Booborowie Road (Central)	7.22	144,400
Pfizer Road	Prior Road	Nash Road	1.89	37,800
Prior Road (Eudunda Ward)	Range Road	Pfizer Road	1.65	33,000
Reilly Road	Unknown Road 5223	Pipeline Track	1.47	23,520
Schulz Road West	Reichelt Road	Julia Road	3.16	56,880
Smith Road	Olgavale Road	The Gap Road	4.83	86,940
Tarnma Road	Pfizer Road	Range Road	3.11	49,760
The Camels Hump Road	Kimbo Road	Booborowie Rd	3.39	67,800
Von Reiben Road	Neales Road	Thiele Highway	2.50	40,000
Wandillah Road	Eastern Road	Grid 4650m N of Eastern Road	4.64	83,520
Windy Brae Road	Tohl Road	Quinn Rd	2.00	32,000
White Hill Road	Old Belcunda Road	Newikie Road	2.00	32,000
Williams Road	Tohls Road	RRD 2763	2.20	35,200
Wonna Road	Barrier Highway	Mallett Road	9.86	197,200
Yellowie Rd	1700m e of Wind Farm Gate	Booborowie Rd	2.06	32,960
Total			97.87	\$ 1,813,644

REGIONAL COUNCIL of GOYDER
Re Sheet Programme 2024-25

Road	From	To	Length	Amount
Angle Road	Diagonal Road	Foote Rd	0.72	11,520
Australia Plains Road	Worlds End Highway	Myrtle Road	2.08	49,920
Belalie Road	Packer Street	Neathvale	0.87	20,880
Belalie Road	Sunny Brae Road	Yongola Road	8.13	195,120
Belcunda Road	Lines Road	Barrier Highway	4.26	76,680
Burra Rd	Werner Rd	Brady Rd	2.31	55,440
Bower Rd	Worlds End Hwy	Rocky Plains Rd	4.96	89,280
Cattle Station Rd	Farm Driveway 3570m e of Barrier Hwy	Farm Driveway 7320m se of Barrier Hwy	3.74	59,840
Eastern Rd	Goyder Highway	Cumba Head Station Road	5.92	142,080
Eastern Rd	8800m NE of Grassville Track	Hogback Lane	8.21	197,040
Geranium Plains Road	Worlds End Highway	Plains Road	5.65	90,400
Keane Road	Slant Track	Farm Driveway	2.39	47,800
Mt Sly Rd	Booborowie Rd	Council Boundary	4.36	69,760
Nash Rd	Julia Rd	Hampden Rd	1.36	24,480
Ngapala Rd	Farm Driveway	Hill Road	3.77	90,480
Pandappa Rd	Franklyn Valley Rd	Pine Creek Rd	4.17	100,080
Peephill Road	Plains Road	Slate Road	2.90	46,400
Petherton Road	Old Boundary Rd	2170W Donara Road	3.15	63,000
Pidgeon Box Rd	Fifth St (Whyte-Yarcowie)	Sheoak Rd	2.76	44,160
Range Road	2030m S of Hansen Road (at Cross Drain)	Thiele Highway	2.73	49,140
Sheoak Rd	Pidgeon Box Rd	RTRD 1988 at 2100m e of Pidgeon Box Rd	2.10	33,600
Slant Road	Belalie Road	Steggels Road	0.26	6,240
Sutherlands Rd	Gum Vale Road	1.9Km north Gum Vale Rd	1.88	30,080
Tiver Rd	Paradoxa Road	Wilallo Road	2.48	59,520
Wilkins Drive	Homestead	Mt Bryan East Road	3.38	60,840
Total			84.54	\$ 1,713,780

REGIONAL COUNCIL of GOYDER
Re Seal Programme 2023-24

Road	From	To	Amount
Paxton Terrace	Bridge Street	End 75m SE of Quarry Street	46,720
Bridge Street	Kingston Street	End	18,632
Chapel Street	Commercial Street	Allen Street	29,499
Allen Street	Queen Street	End	47,755
Lower Thames St	Allen St	End	21,787
Smelts Rd	Shoulders	Oval	13,059
View St	St Just	The Grove	12,252
West St	Shoulders - Morehead St	Linkson St	8,846
Booborowie Road (Central)	Recreation Ground Road	Penshurst Road	89,320
Total			\$ 287,870